Amer Sports Corporation

FINANCIAL STATEMENTS BULLETIN
January 28, 2014 at 1:00 pm

Amer Sports Corporation Financial Statements Bulletin 2013

OCTOBER–DECEMBER 2013

- Net sales were EUR 657.4 million (618.5). In local currencies, net sales increased by 12% with strong broad-based growth across the business areas. Winter Sports Equipment increased by 8%.
- Gross margin was 42.0% (41.9%).
- EBIT was EUR 64.7 million (47.0 excluding non-recurring items, NRI), representing 9.8% of net sales (7.6% excl. NRI).
- Earnings per share were EUR 0.33 (0.22 excl. NRI).
- Net cash flow after investing activities was EUR 143.9 million (96.7), mainly driven by decreased working capital.

JANUARY–DECEMBER 2013

- Net sales were EUR 2,136.5 million (2,064.0). In local currencies, net sales increased by 8%.
- Gross margin was 43.6% (43.6%).
- EBIT was EUR 154.9 million (138.7 excl. NRI). EBIT margin was 7.3% (6.7% excl. NRI).
- Earnings per share were EUR 0.77 (0.65 excl. NRI).
- Net cash flow after investing activities was EUR 42.5 million (71.8).
- Gearing was 57% (December 31, 2012: 59%).
- Amer Sports Board of Directors is proposing a dividend of EUR 0.40 per share (0.35 per share in 2012).

OUTLOOK FOR 2014

Amer Sports expects global trading conditions to remain challenging, with some regional improvements. In 2014, Amer Sports' net sales growth in local currencies is expected to meet at minimum the company's long-term annual 5% growth target, and EBIT excluding non-recurring items is expected to improve from 2013. The company will continue to focus on softgoods growth, consumer-driven product and marketing innovation, commercial expansion and operational excellence.

KEY FIGURES

EUR million	10–12/ 2013	10–12/ 2012***)	Ch %	Ch %*)	2013	2012***)	Ch %	Ch %*)
Net sales	657.4	618.5	6	12	2,136.5	2,064.0	4	8
Gross profit	276.3	258.9	7	12	932.2	900.6	4	7
Gross profit %	42.0	41.9			43.6	43.6		
EBIT excluding non-recurring items	64.7	47.0	38		154.9	138.7	12	
EBIT % excluding non-recurring items	9.8	7.6			7.3	6.7		
Non-recurring items**)		-24.8				-24.8		
EBIT total	64.7	22.2			154.9	113.9		
EBIT %	9.8	3.6			7.3	5.5		
Financing income and expenses	-10.1	-9.9			-28.6	-31.5		
Earnings before taxes	54.6	12.3			126.3	82.4		
Net result	38.7	5.4			90.3	57.9		
Earnings per share, EUR	0.33	0.05			0.77	0.48		
Net cash flow after investing activities	143.9	96.7			42.5	71.8		

Equity ratio, % at year end	37.5	39.1	
Gearing, % at year end	57	59	
Personnel at year end	7,330	7,186	1
Average rates used, EUR/USD	1.33	1.28	

**) In local currencies*
***) Non-recurring items are exceptional transactions that are not related to normal business operations. The most common non-recurring items are capital gains, exceptional write-downs, provisions for planned restructuring and penalties. Non-recurring items are normally specified individually if they have a material impact on EBIT.*
***) Restated in accordance with the amendments to IAS 19 standard

HEIKKI TAKALA, PRESIDENT AND CEO:
"Amer Sports had a strong momentum in Q4 and we delivered double-digit growth (12%) and improved profitability. Importantly, the growth and improvements were broad-based across business areas, geographical regions, and channels. For the full year 2013, we grew in all business areas except Individual Ball Sports which was flat. While trading conditions remained challenging, we focused on our own improvement programs and reached annual sales growth of 8% with all-time high sales for the Group. We also improved profitability from the previous year.

Throughout 2013 and still in 2014, we have continued to invest in executing and accelerating our growth strategy as we have identified significant further business opportunities within our strategic priorities. Ongoing investments in capability, softgoods growth, go-to-market expansion and consumer-driven product and marketing innovation ensure that we have strong building blocks for future growth, whilst we simultaneously target profit improvement thru further scale & synergy and integration.

Since renewing the Amer Sports strategy in 2010, we have now delivered four consecutive years of solid growth and improvement. Our strategies are working, we see a lot of further opportunities, and we continue executing with confidence."

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TELEPHONE CONFERENCE
An English-language conference call for investors and analysts will be held today at 3:00 pm Finnish time. To participate, please call +44(0)20 3427 1907 (UK/international dial-in number) or +49(0)30 3001 90534 (Germany), confirmation code 8911016. The conference can also be followed live at www.amersports.com. A replay of the conference call and a transcript will be available later at the same internet address. The replay number is +44 (0)20 3427 0598, passcode 8911016.

Annual General Meeting
Amer Sports' Annual General Meeting will be held on Thursday, March 6, 2014 starting at 2:00pm at Messukeskus, Expo and Convention Centre Helsinki, Messuaukio 1, FI-00520 Helsinki, Finland.

Q1/2014 Interim Report
Amer Sports will publish its Q1/2014 interim report on Thursday, April 24, 2014 at approximately 1:00 pm Finnish time.

FINANCIAL RESULTS IN OCTOBER-DECEMBER

NET SALES AND EBIT IN OCTOBER–DECEMBER 2013
Amer Sports' net sales in October-December 2013 totaled EUR 657.4 million (618.5). In local currencies, net sales increased by 12%. The growth was broad-based, driven by Footwear (+25%), Apparel (+21%), Sports Instruments (+18%), and Fitness (+16%).

Net sales by business segment

EUR million	10-12/ 2013	10-12/ 2012	Change %	Change %*)	% of sales 10-12/13	% of sales 10-12/12
Winter and Outdoor	433.7	402.8	8	13	66	65
Ball Sports	126.1	127.7	-1	5	19	21
Fitness	97.6	88.0	11	16	15	14
Total	657.4	618.5	6	12	100	100

**) In local currencies*

Geographic breakdown of net sales

EUR million	10-12/ 2013	10-12/ 2012	Change %	Change %*)	% of sales 10-12/13	% of sales 10-12/12
EMEA	338.6	305.3	11	13	51	50
Americas	229.3	224.8	2	8	35	36
Asia Pacific	89.5	88.4	1	19	14	14
Total	657.4	618.5	6	12	100	100

**) In local currencies*

Gross margin was 42.0% (41.9).

EBIT was EUR 64.7 million (47.0, excl. NRI). In Q4/2013, there were no non-recurring items. In Q4/2012, non-recurring items were EUR -24.8 million and EBIT including non-recurring items EUR 22.2 million.

Sales increase in local currency terms contributed approximately EUR 30 million to gross profit. Operating expenses were at previous year's level. Other income and expenses and currencies impacted EBIT by approximately EUR -12 million.

EBIT excluding non-recurring items by business segment

EUR million	10-12/ 2013	10-12/ 2012	Change %
Winter and Outdoor	52.5	41.7	26
Ball Sports	3.9	1.0	
Fitness	14.3	7.9	81
Headquarters*)	-6.0	-3.6	
EBIT excluding non-recurring items	64.7	47.0	38
Non-recurring items		-24.8	
EBIT total	64.7	22.2	

**) Headquarters segment consists of Group administration, shared service functions, other non-operational income and expenses and fair valuation of share based compensations. In the fourth quarter, segment operating loss increased by EUR 2.4 million due to negative impact of fair valuation of share based compensations and other adjustments of EUR 3.8 million. Net operational expenses decreased by EUR 1.4 million.*

Net financial expenses were EUR 10.1 million (9.9) including net interest expenses of EUR 9.3 million (4.8) and unrealized net foreign exchange losses totaling EUR 0.3 million (0.8). Other financing expenses were EUR 0.5 million (3.9). Earnings per share were EUR 0.33 (0.22 excl. NRI).

FINANCIAL RESULTS 2013

2013 was a good year for Amer Sports, despite the challenging trading environment especially in Europe.

The company delivered all-time high net sales with broad-based growth in particular in Apparel, Footwear, Sports Instruments, and Fitness. In addition, all three geographical regions delivered record sales, as did the Business to Consumer channels. Amer Sports' profitability improved from the previous year although the company continued its strategic investments to sustain profitable growth.

NET SALES AND EBIT IN 2013

Amer Sports' net sales in 2013 were EUR 2,136.5 million (2012: 2,064.0). Net sales increased by 8% in local currencies, particularly due to sales growth in Apparel, up by 21%, Sports Instruments, up by 17%, Fitness, up by 13%, and Footwear, up by 11%. The Group's financial target is to deliver an organic, currency-neutral annual growth of 5%.

Net sales by business segment

EUR million	2013	2012	Change %	Change %*)	% of sales 2013	% of sales 2012
Winter and Outdoor	1,289.5	1,221.2	6	10	60	59
Ball Sports	551.0	569.7	-3	1	26	28
Fitness	296.0	273.1	8	13	14	13
Total	2,136.5	2,064.0	4	8	100	100

**) In local currencies*

Geographic breakdown of net sales

EUR million	2013	2012	Change %	Change %*)	% of sales 2013	% of sales 2012
EMEA	1,025.2	962.7	6	8	48	47
Americas	839.4	834.1	1	5	39	40
Asia Pacific	271.9	267.2	2	15	13	13
Total	2,136.5	2,064.0	4	8	100	100

**) In local currencies*

Gross margin was 43.6% (43.6).

EBIT was EUR 154.9 million (138.7 excl. NRI). In 2013, there were no non-recurring items. In 2012, non-recurring items were EUR -24.8 million and EBIT including non-recurring items EUR 113.9 million.

Sales increase in local currency terms contributed approximately EUR 65 million to gross profit. Operating expenses increased by approximately EUR 41 million, driven by continuous investments into future growth with focus on softgoods, sales coverage, emerging markets and own retail. Operating expenses decreased to 37.0% of sales (37.7). Negative currency impact on EBIT was EUR 8 million.

EBIT margin was 7.3% (6.7 excl. NRI). The Group's long-term target is to have EBIT of at least 10% of net sales.

EBIT excluding non-recurring items by business segment

EUR million	2013	2012	Change %
Winter and Outdoor	127.0	113.8	12
Ball Sports	27.0	28.0	-4

Fitness	24.4	17.0	44
Headquarters*)	-23.5	-20.1	
EBIT excluding non-recurring items	154.9	138.7	12
Non-recurring items		-24.8	
EBIT total	154.9	113.9	36

**) Headquarters segment consists of Group administration, shared service functions, other non-operational income and expenses and fair valuation of share based compensations. In 2013, segment operating loss increased by EUR 3.4 million due to negative impact of fair valuation of share-based compensations and other adjustments. Net operational expenses remained at last year's level.*

Net financial expenses totaled EUR 28.6 million (31.5) which include net interest expenses of EUR 26.6 million (24.8). Net foreign exchange gains were EUR 0.2 million (losses of EUR 1.1 million). Other financing expenses were EUR 2.2 million (5.3). Earnings before taxes totaled EUR 126.3 million (82.4) and taxes were EUR -36.0 million (-24.5), resulting a tax rate of 28.5%. Earnings per share were EUR 0.77 (0.48). Excluding non-recurring items, earnings per share were EUR 0.77 (0.65).

OUTLOOKS GIVEN FOR 2013

In Amer Sports' financial statements for 2012, it was stated that the company's 2013 net sales in local currencies and EBIT excluding non-recurring items were expected to increase from 2012.

Increased visibility allowed a further revision of the guidance given and in the January–March interim report the company estimated its full-year net sales in local currencies to meet at minimum the company's long-term annual 5% growth target and EBIT margin excluding non-recurring items to improve from 2012.

CASH FLOW AND FINANCING

In 2013, net cash flow after investing activities (free cash flow) was EUR 42.5 million (71.8), driven by strong cash flow in Q4. Compared to the end of 2012, inventories increased by EUR 31.9 million. Receivables increased by EUR 61.3 million. Amer Sports' long-term financial target is to have annual free cash flow equal to net profit. In 2013, free cash flow was 47% of net profit.

At the end of 2013, the Group's net debt amounted to EUR 431.7 million (434.3). Amer Sports' long-term financial target for the balance sheet structure is the year-end Net Debt/EBITDA ratio to be 3 or less. At the end of 2013, the ratio was 2.2 (2.4 excl. NRI).

Interest-bearing liabilities amounted to EUR 701.7 million (576.8) consisting of short-term debt of EUR 183.8 million and long-term debt of EUR 517.9 million. The average interest rate on the Group's interest-bearing liabilities was 3.5% (3.6%).

Short-term debt consists of repayments of long-term loans of EUR 62.5 million (42.3) and commercial papers of EUR 119.6 (151.6), which Amer Sports had issued in the Finnish market to fund seasonally high working capital. The total size of the commercial paper program is EUR 500 million.

Cash and cash equivalents totaled EUR 270.0 million (142.5).

In April 2013 Amer Sports signed a five-year EUR 50 million term loan facility with Pohjola Bank plc. In November 2013 Amer Sports issued a SEK 750 million floating rate bond targeted at Nordic and Central European institutional investors with a loan period of five years. The bond is listed on the NASDAQ OMX Helsinki Ltd. In December Amer Sports signed EUR and USD denominated Schuldschein loan agreements targeted at international investors with a total value of EUR 70 million. The loan period is five years and the loans have both fixed and floating rate tranches.

The proceeds of the bonds and term loans have been used for repayment of debt and general corporate purposes.

The equity ratio at the end of the year was 37.5% (39.1%) and gearing was 57% (59%).

The Group's most significant transaction risk arises from the US dollar. Amer Sports is a net buyer of USD due to sourcing operations in Asia. The next 24 months EUR/USD net flow - subject to hedging policy - is expected to be almost USD 800 million. The weakening of the euro against the US dollar therefore has a negative impact on the company's EBIT, with a delay due to hedging.

Amer Sports' hedging policy covers the transaction risks up to 12–24 months forward. Hedging tenors of currency pairs vary due to costs related to hedging. At the end of 2013, the Group had hedged 97% of the 2014 EUR/USD net cash flow at an average EUR/USD rate of 1.33 and 40% of the 2015 EUR/USD net cash flow at an average EUR/USD rate of 1.36.

Because Amer Sports' consolidated financial statements are presented in euros, Amer Sports is subject to currency translation risk when currency dominated result is converted into euros. Combining the yearly transaction risk and translation risks of the EBIT, Amer Sports is a net buyer of USD. In all other currencies the company is a net seller. The most significant currencies after USD are CHF, CAD and GBP with net flows varying from EUR 40 million to EUR 45 million at yearly level.

A more detailed report on the Group's financial risks and how they are managed is available in the notes to the financial statements.

CAPITAL EXPENDITURE AND INVESTMENTS
The Group's capital expenditure totaled EUR 45.3 (49.2) million. Depreciation totaled EUR 42.2 million (40.2). Capital expenditure in 2014 is expected to be at the level of 2013.

RESEARCH AND DEVELOPMENT
Amer Sports' strategy emphasizes excellence in consumer-centric product creation. Through continuous research and development, Amer Sports seeks to develop new and better sporting goods that appeal both consumers and trade customers.

The Group has seven R&D and design sites globally serving the business areas as well as increasingly collaborating across units. Research and development expenses were EUR 76.2 million in 2013, accounting for 9.7% of all operating expenses (2012: EUR 72.2 million, 9.3% of operating expenses, 2011: 64.2 million, 9.2% of operating expenses). Winter and Outdoor's share of the R&D expenditure was 67%, while Ball Sports accounted for 12% and Fitness for 21%.

On December 31, 2013, 691 (647) persons were employed in the company's research and development activities, approximately 9% (9%) of the total number of people employed by Amer Sports.

SALES AND MARKETING
Amer Sports sells its products to trade customers (including sporting goods chains, specialty retailers, mass merchants, fitness clubs and distributors) and directly to consumers through brand stores, factory outlets, and ecommerce.

Amer Sports' strategic priorities include strengthening consumer understanding and consumer relevance (Win with Consumers) and strengthening the Group's commercial fundamentals through sales and distribution (Win in Go to Market).

In Winning with Consumers in 2013, Amer Sports reinforced its regional consumer marketing organizations, now covering North, Central and South Europe as well as Russia, Asia Pacific and the Americas. These operations are responsible for improving local consumer understanding and implementing all brand programs related to trade, in-store, digital and sports marketing.

The Win-in-Go-to-Market strategy also provided significant returns. The investment into Strategic Account Managers enabled the development of joint business plans with key retail partners, developing both their business and Amer Sports'. Improved Field Sales Management facilitated better coaching of sales representatives, generating more distribution and higher sales at key specialist dealers. Category-specific commercial management also ensured better understanding of customer needs, assortment planning and merchandising that were attractive to the consumer. As a result, distribution grew strongly as did sales, with particularly strong results in softgoods.

Increased distribution was further reinforced through the installation of shop-in-shops and improved in-store displays, highlighting the footprint of Amer Sports' brands in the market place and providing more attractive offers to consumers.

At the end of 2013, Amer Sports had 217 branded retail stores. The majority of the stores are operated by local, independent partners. In 2013, Amer Sports strengthened its ecommerce and at the year end, the number of ecommerce stores was 50 (23). Of the brands, Salomon, Suunto and Arc'teryx are selling on-line in selected countries.

Sales and distribution expenses in 2013 were EUR 323.5 million (305.1), 15% of sales (15%). Of the increase, EUR 12 million was related to strategic investments into distribution (geographical expansion and own retail), while EUR 19 million was growth driven (in local currencies). The positive FX-impact of EUR 13 million partly offset the Sales and Distribution expenses increase.

Advertising and promotion expenses in 2013 were EUR 219.5 million (222.7), 10% (11%) of sales.

On December 31, 2013, the Amer Sports own sales organization covered 34 countries. 2,881 (2,664) persons were employed in sales and distribution activities, representing approximately 39% (37%) of the total number of people employed by Amer Sports. 623 (613) persons were employed in marketing activities.

SUPPLY CHAIN MANAGEMENT

Reliable, efficient and timely supply chain management is an important element in Amer Sports' strategy. In 2013 the main focus was on sourcing development as well as working capital management.

To gain operational efficiencies and cost savings, Amer Sports is constantly reviewing both its make or buy strategy and the company's global production and sourcing footprint. Of Amer Sports' production value, approximately 28% is in China, 28% elsewhere in Asia Pacific, 27% in EMEA and 17% in the Americas.

Amer Sports manufactures approximately 26% of its products itself and approximately 14% is produced by partially outsourced vendors. Of Amer Sports' total production value, approximately 60% is outsourced. This includes manufacturing in all racket sports and golf products, most team sports products and most of the apparel and footwear.

Amer Sports' most important own production facilities are located in Austria, Bulgaria, France, Finland, Canada and the United States.

HUMAN RESOURCES
In 2013, Amer Sports organizational design development and capability building continued to be refined according to the Group strategy. Strategic resource management concentrated on allocating resources from more stable business areas to fast growing and strategic focus areas. Employee Engagement Survey indicated strong commitment and pride towards Amer Sports and in particular its performance culture.

On December 31, 2013, the number of Group employees was 7,330 (December 31, 2012: 7 186, December 31, 2011: 7,061). The average number of personnel in 2013 was 7,370 (2012: 7,209, 2011: 6,921). At the end of 2013, men represented 61% (2012: 63%; 2011: 62%) of Amer Sports employees and women 39% (2012: 37%; 2011: 38%).

Salaries, incentives and other related costs paid in 2013 totaled EUR 416.2 million (2012: 398.0; 2011: 358.7). Amer Sports total rewarding principles are derived from Pay for Performance philosophy and are closely linked to targeted business success, financial and personal performance. Base pay is complemented by performance-based bonus schemes and long-term incentive programs

	December 31, 2013	**December 31, 2012**	**Change %**
Winter and Outdoor	4,742	4,639	2
Ball Sports	1,549	1,592	-3
Fitness	874	821	6
Headquarters and shared services	165	134	23
Total	7,330	7,186	2

	December 31, 2013	**December 31, 2012**	**Change %**
EMEA	4,125	4,135	0
Americas	2,455	2,366	4
Asia Pacific	750	685	9
Total	7,330	7,186	2

	December 31, 2013	**December 31, 2012**	**Change %**
Manufacturing and sourcing	2,219	2,349	-6
Sales and distribution	2,881	2,664	8
Support functions/shared services	916	913	0
R&D	691	647	7
Marketing	623	613	2
Total	7,330	7,186	2

CORPORATE RESPONSIBILITY
Amer Sports implements its business strategy in an ethically, socially and environmentally responsible manner and ensures that its products are innovative and safe while providing a safe and healthy work environment. The company is committed to continuous improvements in its performance.

Amer Sports promotes healthy and active living. The company’s products encourage people to exercise to stay healthy throughout their lives.

Amer Sports is committed to socially responsible labor and workplace practices. Amer Sports expects also the sourcing partners to respect human rights in the spirit of internationally-recognized social and ethical standards including International Labour Organization (ILO) Standards and the United Nations’ Universal Declaration on Human Rights. These principles are explained in the Company Code of Conduct and Ethical Policy. Additionally, Amer Sports’

Social Compliance Policy defines how the company implements its supplier monitoring program. Amer Sports' sourcing Office in Hong Kong ensures that subcontractors follow Amer Sports' standards for ethical operations and conducts third party audits to help sourcing partners comply with industry standards, regulations, and Amer Sports' expectations in regards to health and safety, as well as environment and social responsibility.

Amer Sports is committed to reducing the environmental impact of its operations by using methods which are both responsible and economically sound. In 2013 Amer Sports introduced a Restricted Substances List to control hazardous substances used in its products and also communicated it to the supply chain. In addition, Amer Sports joined the bluesign® system partner network in July 2013. The membership covers all the Amer Sports brands within the Apparel & Gear category. The bluesign® system is a solution for a sustainable textile production and it eliminates harmful substances right from the beginning of the manufacturing process and sets and controls standards for environmentally friendlier and safe production.

Amer Sports conducts its corporate-wide carbon footprint annually and participates in the Investor CDP (Carbon Disclosure Program). By participating in the CDP's Climate Change programs companies worldwide can gain more understanding on their carbon emission sources and estimate how to cut down emissions and improve efficiency.

BUSINESS SEGMENT REVIEWS

WINTER AND OUTDOOR

EUR million	10-12/ 2013	10-12/ 2012	Change %	Change %*)	2013	2012	Change %	Change %*)
Net sales								
Winter Sports Equipment	208.6	203.2	3	8	416.7	425.0	-2	3
Footwear	73.4	60.7	21	25	341.2	314.4	9	11
Apparel	86.9	77.0	13	21	285.4	248.6	15	21
Cycling	30.8	31.8	-3	0	128.2	129.0	-1	1
Sports Instruments	34.0	30.1	13	18	118.0	104.2	13	17
Net sales, total	433.7	402.8	8	13	1,289.5	1,221.2	6	10
EBIT excluding non-recurring items	52.5	41.7			127.0	113.8		
EBIT % excluding non-recurring items	12.1	10.4			9.8	9.3		
Non-recurring items		18.4				18.4		
EBIT total	52.5	23.3			127.0	95.4		
Personnel, Dec 31					4,742	4,639	2	

**) In local currencies*

In 2013, Winter and Outdoor’s net sales were EUR 1,289.5 million (1,221.2), an increase of 10% in local currencies. Net sales growth was driven by Apparel, with an increase of 21% and Sports Instruments, with an increase of 17%, supported by Footwear, up by 11%. The biggest geographical areas for Winter and Outdoor, EMEA and Americas, increased by 9% and Asia Pacific by 15% (in local currencies).

In October-December, Winter and Outdoor’s net sales totaled EUR 433.7 million (402.8), an increase of 13% in local currencies. Good growth continued in Footwear, up by 25%, Apparel, up by 21% and Sports Instruments, up by 18%. Sales in Winter Sports Equipment increased by 8% in local currencies.

EUR million	10-12/ 2013	10-12/ 2012	Change %	Change %*)	2013	2012	Change %	Change %*)
EMEA	294.3	265.8	11	13	830.2	774.4	7	9
Americas	81.0	79.0	3	9	300.0	289.5	4	9
Asia Pacific	58.4	58.0	1	20	159.3	157.3	1	15
Total	433.7	402.8	8	13	1,289.5	1,221.2	6	10

**) In local currencies*

In 2013, EBIT was EUR 127.0 million (113.8 excl. NRI). Sales increase in local currency terms contributed approximately EUR 54 million to gross profit. Slightly lower gross margins decreased gross profit by approximately EUR 2 million. Operating expenses increased by approximately EUR 35 million due to sales and distribution costs. Currencies impacted by approximately EUR -4 million on EBIT.

In October–December, EBIT was EUR 52.5 million (41.7, excl. NRI). Sales increase in local currency terms contributed approximately EUR 23 million to gross profit. Lower gross margins decreased gross profit by approximately EUR 3 million. Operating expenses increased by approximately EUR 1 million. Other income and expenses and currencies impacted by approximately EUR -8 million on EBIT.

Winter Sports Equipment

In 2013, Winter Sports Equipment's net sales totaled EUR 416.7 million (425.0) and increased by 3% in local currencies due to strong growth in alpine boots and in cross country. Alpine ski equipment represented 72% of net sales, cross country 15%, snowboards 8% and active protection 5%. Net sales of alpine ski equipment increased in local currencies by 3%, cross country ski equipment by 7% and active protection by 4%. Snowboards decreased by 1%.

In 2013, 66% of the Winter Sports Equipment business area's net sales were derived from EMEA, 21% from the Americas, and 13% from Asia Pacific. In local currencies, net sales increased in EMEA by 5% and decreased in the Americas by 2%. Net sales were flat in Asia Pacific.

In October-December, Winter Sports Equipment's net sales were EUR 208.6 million (203.2) and increased by 8% in local currencies, mainly due to the pre-order delivery peak shifting to Q4.

Footwear

In 2013, Footwear's net sales were EUR 341.2 million (314.4), up by 11% in local currencies. The growth came from all product segments. EMEA represented 76% of global sales, followed by the Americas with 19%, and Asia Pacific with 5%. In local currencies, net sales increased in EMEA by 9%, in the Americas by 13% and in Asia Pacific by 20%. In Europe, after a slow start to the year primarily related to the economic conditions, the business improved steadily. In the Americas, United States is driving the growth by +40% in local currencies, while restrictions in import rights in Argentina have hampered development in Latin America.

In October-December, Footwear's net sales totaled EUR 73.4 million (60.7) and were up by 25% in local currencies with strong double-digit growth in all geographical markets.

Apparel

In 2013, Apparel's net sales totaled EUR 285.4 million (248.6) and increased by 21% in local currencies. Sales of both main brands, Salomon and Arc'teryx, grew. EMEA was 44% of global sales, the Americas 38%, and Asia Pacific 18%. In local currencies, net sales increased in the in EMEA by 18%, Americas by 14% and in Asia Pacific by 53%.

In October-December, Apparel's net sales totaled EUR 86.9 million (77.0) and were up by 21% in local currencies.

Cycling

In 2013, Cycling's net sales remained unchanged at EUR 128.2 million (129.0). Cycling equipment (rims, wheels and tires) represented 79 % of net sales, and cycling softgoods (apparel, helmets and footwear including pedals) 21%. Net sales of cycling equipment decreased in local currencies by -2% in wheels and rims and increased by 14% in cycling softgoods.

Net sales by geographical region were as follows: EMEA 70%, the Americas 15% and Asia Pacific 15%. The sales in Americas were suffering due to the change of business model in Canada and the reorganization in the United States.

In October-December, Cycling's net sales totaled EUR 30.8 million (31.8) and remained at previous year's level in local currencies.

Sports Instruments

In 2013, Sports Instruments' net sales totaled EUR 118.0 million (104.2) and increased by 17% in local currencies. The growth of net sales was driven by the global sales of Suunto Ambit product family as well as market expansion.

The biggest product categories were outdoor (56% of net sales), diving instruments (18% of net sales) and training products (19% of net sales). Outdoor sales grew by 12%, diving instruments by 10% and training products by 60%.

The distribution of net sales by geographical region was as follows: EMEA 48%, Asia Pacific 27% and the Americas 25%. In local currencies, net sales increased in Asia Pacific by 22%, in EMEA by 18% and in the Americas by 12%.

In October-December, Sports Instruments' net sales were EUR 34.0 million (30.1) and increased by 18% in local currencies.

BALL SPORTS

EUR million	10-12/ 2013	10-12/ 2012	Change %	Change %*)	2013	2012	Change %	Change %*)
Net sales								
Individual Ball Sports	59.7	61.8	-3	3	306.0	318.8	-4	0
Team Sports	66.4	65.9	1	7	245.0	250.9	-2	1
Net sales, total	126.1	127.7	-1	5	551.0	569.7	-3	1
EBIT excluding non-recurring items	3.9	1.0			27.0	28.0		
EBIT % excluding non-recurring items	3.1	0.8			4.9	4.9		
Non-recurring items		5.5				5.5		
EBIT total	3.9	-4.5			27.0	22.5		
Personnel, Dec 31					1,549	1,592	-3	

**) In local currencies*

In 2013, Ball Sports' net sales were EUR 551.0 million (569.7). Both business areas remained at previous year's level. Geographically, Ball Sports' sales remained at previous year's level in local currencies in the Americas, grew by 6% in Asia Pacific and remained at previous year's level in EMEA.

In October-December, Ball Sports' net sales totaled EUR 126.1 million (127.7), an increase of 5% in local currencies. Net sales growth was achieved in all business segments and geographical regions, led by Asia Pacific (+17%). The Americas net sales growth was partly offset by the change of distributor model in Brazil.

EUR million	10-12/ 2013	10-12/ 2012	Change %	Change %*)	2013	2012	Change %	Change %*)
EMEA	20.2	18.5	9	11	116.8	118.0	-1	0
Americas	86.0	89.7	-4	2	356.8	370.1	-4	0
Asia Pacific	19.9	19.5	2	17	77.4	81.6	-5	6
Total	126.1	127.7	-1	5	551.0	569.7	-3	1

**) In local currencies*

In 2013, EBIT was EUR 27.0 million (28.0, excl. NRI). Sales increase in local currency terms contributed approximately EUR 1 million to gross profit while the impact of lower gross margins was approximately EUR -2 million.

In October–December, EBIT was EUR 3.9 million (1.0 excl. NRI). The improvement was driven by the strong sales growth in the quarter.

Individual Ball Sports

Individual Ball Sports' net sales in 2013 totaled EUR 306.0 million (318.8) and remained at last year's level in local currencies.

The Americas accounted for 42% of the net sales, EMEA 37% and Asia Pacific 21%. In local currencies, the Americas decreased by 2%, EMEA remained at last year's level and Asia Pacific increased by 6%.

In October-December, Individual Ball Sports' net sales were EUR 59.7 million (61.8) and increased by 3% in local currencies. The golf segment grew 7% driven by continued momentum of Wilson Staff golf balls. The Racquet Sports segment grew by 3% driven by tennis rackets.

Team Sports
Team Sports' net sales in 2013 were EUR 245.0 million (250.9) and remained at previous year's level.

The breakdown of Team Sports sales by region was as follows: the Americas 92%, Asia Pacific 6% and EMEA 2%. In local currencies, sales remained at last year's level in the Americas and increased in EMEA by 26% and in Asia Pacific by 5%.

In October-December, Team Sports' net sales totaled EUR 66.4 million (65.9) and increased by 7% in local currencies. The growth was driven by the Baseball category (+16%) and the Basketball category (+17%). The baseball segment benefited from the improved trading conditions in the bat segment.

FITNESS

EUR million	10-12/ 2013	10-12/ 2012	Change %	Change %*)	2013	2012	Change %	Change %*)
Net sales	97.6	88.0	11	16	296.0	273.1	8	13
EBIT excluding non-recurring items	14.3	7.9			24.4	17.0		
EBIT % excluding non-recurring items	14.7	9.0			8.2	6.2		
Non-recurring items		0.1				0.1		
EBIT total	14.3	7.8			24.4	16.9		
Personnel, Dec 31					874	821	6	

**) In local currencies*

In 2013, Fitness' net sales were EUR 296.0 million (273.1) and increased by 13% in local currencies. Geographically, the Americas accounted for 62% of the net sales, EMEA 26% and Asia Pacific 12%. In local currencies, Americas increased by 8%, EMEA by 14% and Asia Pacific by 39%. The commercial business (clubs and institutions) represented 90% (88%) of Fitness' net sales while consumer (home use) business was 10% (12%).

EUR million	10-12/ 2013	10-12/ 2012	Change %	Change %*)	2013	2012	Change %	Change %*)
EMEA	24.1	21.0	15	17	78.2	70.3	11	14
Americas	62.3	56.1	11	16	182.6	174.5	5	8
Asia Pacific	11.2	10.9	3	16	35.2	28.3	24	39
Total	97.6	88.0	11	16	296.0	273.1	8	13

**) In local currencies*

In 2013, Fitness' EBIT was EUR 24.4 million (17.0 excl. NRI). Sales increase in local currency terms and improved gross margins contributed approximately EUR 15 million to gross profit. Operating expenses increased by approximately EUR 8 million mainly due to increased sales and distribution costs (all in local currencies).

In October-December, Fitness' net sales were EUR 97.6 million (88.0) and increased by 16% in local currencies. Strong growth in Asia Pacific and EMEA continued.

In October–December, EBIT was EUR 14.3 million (7.9 excl. NRI). Sales increase and improved gross margins contributed approximately EUR 7 million to gross profit. Operating expenses increased approximately EUR 1 million (all in local currencies).

CORPORATE GOVERNANCE STATEMENT

In its decision making and administration, Amer Sports Corporation applies the Finnish Companies Act, the Finnish Securities Markets Act and the rules issued by the NASDAQ OMX Helsinki Stock Exchange, Amer Sports' Articles of Association, and the Finnish Corporate Governance Code 2010 for listed companies. Amer Sports complies with the code without exceptions. The code is published at www.cgfinland.fi.

This Corporate Governance Statement has been prepared pursuant to Recommendation 54 of the Finnish Corporate Governance Code 2010 for listed companies and the Securities Markets Act (Chapter 7, Section 7) and it is issued separately from the Board of Directors' report. The Audit Committee of the Board of Directors has reviewed this Corporate Governance Statement and Amer Sports' auditor, PricewaterhouseCoopers Oy, has verified that the statement has been issued and that the description of the main features of the financial reporting process, internal control and risk management is consistent with the financial statements.

CHANGES IN GROUP MANAGEMENT

Rob Barker was appointed President of Amer Sports' Fitness business unit effective June 1, 2013, as the successor of Paul Byrne who retired from the company effective of September 1, 2013.

Mike Dowse was appointed President of Amer Sports Ball Sports business area, effective November 4, 2013 and Michael White was appointed Chief Sales Officer and General Manager for Amer Sports EMEA and Americas Regions. Chris Considine, President Amer Sports Ball Sports, left the company at the same time.

Additional information about the members of Amer Sports Executive Board available at http://www.amersports.com/investors-and-media/governance/executive-board.

SHARES AND SHAREHOLDERS

The company's share capital totaled EUR 292,182,204 on December 31, 2013 and the number of shares was 118,517,285. Each share entitles the holder to one vote at the company's general meeting.

Authorizations

The Annual General Meeting held on March 7, 2013 authorized the Board of Directors to decide on the repurchase of a maximum of 10,000,000 of the Company's own shares ("Repurchase Authorization"). The Company's own shares shall be repurchased otherwise than in proportion to the holdings of the shareholders by using the non-restricted equity through trading on regulated market organized by NASDAQ OMX Helsinki Ltd at the market price prevailing at the time of acquisition. The shares shall be repurchased and paid for in accordance with the rules of the NASDAQ OMX Helsinki Ltd and Euroclear Finland Ltd. The Repurchase Authorization is valid for eighteen months from the decision of the Annual General Meeting.

The Annual General Meeting held on March 7, 2013 authorized the Board of Directors to decide on issuing new shares and/or conveying the Company's own shares held by the Company as follows: By virtue of the authorization, the Board of Directors is entitled to decide on issuing new shares and/or on conveying the Company's own shares at the maximum amount of 10,000,000 shares in aggregate. The Board of Directors decides on all the conditions of the share issue. The issuance or conveyance of shares may be carried out in deviation from the shareholders' pre-emptive rights (directed issue). The authorization includes the option to issue own shares to the Company for free. The authorization is valid until two years from the date of the decision of the Annual General Meeting, but the authorization to issue new shares and/or convey the Company's own shares for purposes other than the Company's bonus schemes is valid until fourteen months from the date of the decision of the Annual General Meeting.

Apart from the above, the Board of Directors has no other authorizations to issue shares, convertible bonds or warrant programs.

Own shares

Amer Sports' Board of Directors decided on April 25, 2013 to utilize the authorization given by the Annual General Meeting held on March 7, 2013 to repurchase Amer Sports shares. The company acquires its own shares in order to implement share-based incentive plans for 2013-2015 for the group's key personnel. The repurchases started on April 29, 2013 and ended on December 31, 2013. The amount acquired by December 31, 2013 was 426,956 shares.

At the end of December, Amer Sports held a total of 982,587 shares (December 31, 2012: 738,505) of Amer Sports Corporation. The number of own shares corresponds to 0.83% (0.62) of all Amer Sports shares. A total of 29,198 shares granted as share-based incentives were returned to Amer Sports in 2013 in accordance with the terms of the incentive plan as the employment ended.

Trading in shares

In 2013, a total of 50.0 million (63.4) Amer Sports shares with a value totaling EUR 683.4 million (629.4) were traded on the NASDAQ OMX Helsinki Ltd. Share turnover was 42.4% (53.9%) (as a proportion of the average number of shares, excluding own shares). The average daily volume in 2013 was 199,809 shares (253,603).

In addition to the NASDAQ OMX Helsinki Ltd., Amer Sports shares are traded on several alternative market places, for example Chi-X, BATS, Burgundy and Turquoise. In 2013, a total of 21.3 million (18.2) Amer Sports shares were traded on these alternative exchanges.

The closing price of the Amer Sports Corporation share on the NASDAQ OMX Helsinki Ltd stock exchange in 2013 was EUR 15.12 (2012: 11.25). The share price rose by 34% during the year while OMX Helsinki Cap index rose by 26%. Shares registered a high of EUR 16.00 (11.80) and a low of EUR 11.08 (8.39). The average share price was EUR 13.68 (9.93). On December 31, 2013, the company had a market capitalization of EUR 1,777.1 million (1,325.0), excluding own shares.

At the end of December, Amer Sports Corporation had 15,180 registered shareholders (14,726). Ownership outside of Finland and nominee registrations represented 43.9% (42.4) of the company's shares. Public sector entities owned 17.3% (18.1), financial and insurance corporations 16.0% (16.2), households 11.7% (11.8), non-profit institutions 7.6% (8.3), private companies 2.7% (2.6) and Amer Sports 0.8% (0.6).

Major shareholders, December 31, 2013 (does not include nominee registrations nor shares held by the company)

		Shares	% of shares and votes
1.	Varma Mutual Pension Insurance Company	8,280,680	6.99
2.	Maa- ja Vesitekniikan Tuki ry.	5,000,000	4.22
3.	Keva	4,508,964	3.80
4.	Mandatum Life Insurance Company Limited	4,000,000	3.38
5.	Brotherus Ilkka	2,689,619	2.27
6.	Tapiola Mutual Pension Insurance Company	2,643,091	2.23
7.	Ilmarinen Mutual Pension Insurance Company	2,412,565	2.04
8.	OP-Focus Non-UCITS Fund	1,882,021	1.59

9.	Odin Norden	1,790,535	1.51
10.	OP-Delta Fund	1,145,114	0.97

Notification of change in shareholding under the Finnish Securities Market Act
On February 6, 2013 Amer Sports received information to the effect that owners of institutional investors and funds who have given full discretion over their investments to Silchester International Investors LLP, had fallen below 5% on February 1, 2013. At that time Silchester International Investors LLP owned 5,819,555 shares, which represented 4.91% of Amer Sports Corporation's share capital and voting rights.

Disclosure of control
Amer Sports' Board of Directors is not aware of any natural or legal persons who have control over the company or has information on these persons' portion of the voting rights of the shares and of the total number of shares.

Agreements and arrangements relating to shareholdings and the use of voting rights
Amer Sports' Board of Directors is not aware of any agreements or arrangements concerning the ownership of the company's shares and the use of their voting rights.

Shareholdings of Board of Directors and Executive Board on December 31, 2013

Shareholder	**Shares**	**Related parties and controlled corporations**
Board of Directors		
Anssi Vanjoki	14,000	
Ilkka Brotherus	2,689,619	9,250
Martin Burkhalter	12,049	
Christian Fischer	12,049	
Hannu Ryöppönen	10,333	14,175
Bruno Sälzer	12,049	
Indra Åsander	3,372	
Executive Board		
Heikki Takala	114,135	
Robert Barker	11,201	
Michael Dowse	28,408	
Victor Duran	28,343	
Matthew Gold	18,929	
Terhi Heikkinen	34,662	
Antti Jääskeläinen	24,784	
Bernard Millaud	38,573	
Mikko Moilanen	31,627	390
Jean-Marc Pambet	47,145	
Michael Schineis	41,574	
Jussi Siitonen	33,474	300
Andrew Towne	17,917	
Michael White	25,386	
TOTAL	3 249 629	24 115
% of shares	2,7	0
Including circle of acquaintances and controlled corporations	3 273 744	
% of shares	2,8	

During the year, the Group had four share-based incentive plans and two cash-based long-term incentive plans effective for Group key personnel. On December 19, 2013, the Board of

Directors approved amendments to the Performance Share Plan 2013 for the remaining earning years. The long-term incentive plans are described in the notes to the financial statements.

DECISIONS OF THE GENERAL MEETING OF SHAREHOLDERS
At the Amer Sports Corporation Annual General Meeting held on March 7, 2013, the following resolutions were approved:

Adoption of the annual accounts
The Annual General Meeting (AGM) approved Amer Sports' financial statements for 2012.

Resolution on use of the profit shown on the balance sheet and the payment of dividend
The AGM resolved to distribute a dividend of EUR 0.35 per share to be paid for the financial year ended December 31, 2012. The dividend was paid to shareholders who were registered on the list of shareholders maintained by Euroclear Finland Ltd as of March 12, 2013, which was the record date for the dividend payment. The dividend was paid on April 4, 2013.

Resolution on the discharge of the members of the Board of Directors and the CEO from liability
The AGM granted the members of the Board of Directors and Company's President and CEO, Heikki Takala a discharge from liability for the financial year 2012.

Resolution on the remuneration of the members of the Board of Directors
It was approved that the annual remuneration payable to the members of the Board of Directors to be elected at the Annual General Meeting for the term until the close of the Annual General Meeting in 2014 remains unchanged from 2012 and be as follows: Chairman EUR 100,000, Vice Chairman EUR 60,000, and other members EUR 50,000. No extra remuneration is paid for attending meetings of the Board of Directors or meetings of the Committees of the Board of Directors. Of the annual remuneration, 40% is being paid in the form of the Company's shares and 60% in cash.

Resolution on the number of members of the Board of Directors
The AGM confirmed that the number of members of the Board of Directors is seven (7).

Election of members of the Board of Directors
The AGM elected Ilkka Brotherus, Martin Burkhalter, Christian Fischer, Hannu Ryöppönen, Bruno Sälzer, Anssi Vanjoki and Indra Åsander as members of the Board of Directors. The Board of Directors' term of service will run until the close of the 2014 Annual General Meeting.

Resolution on the remuneration of the auditor
The AGM decided that the auditor's fee will be paid as invoiced.

Election of auditor
The AGM elected the Authorized Public Accountants PricewaterhouseCoopers Oy to act as auditor of the Company. PricewaterhouseCoopers Oy has advised that it appoints Jouko Malinen, Authorized Public Accountant, as the principally responsible auditor of the Company.

Authorizing the Board of Directors to decide on the repurchase of the Company's own shares
The AGM authorized the Board of Directors to decide on the repurchase of a maximum of 10,000,000 of the Company's own shares ("Repurchase Authorization"). The Company's own shares shall be repurchased otherwise than in proportion to the holdings of the shareholders by using the non-restricted equity through trading on regulated market organized by NASDAQ OMX Helsinki Ltd at the market price prevailing at the time of acquisition. The shares shall be repurchased and paid for in accordance with the rules of the NASDAQ OMX Helsinki Ltd and Euroclear Finland Ltd. The Repurchase Authorization is valid eighteen (18) months from the decision of the Annual General Meeting.

Authorizing the Board of Directors to decide on the share issue

The AGM authorized the Board of Directors to decide on issuing new shares and/or conveying the Company's own shares held by the Company as follows: By virtue of the authorization, the Board of Directors is entitled to decide on issuing new shares and/or on conveying the Company's own shares at the maximum amount of 10,000,000 shares in aggregate. The Board of Directors decides on all the conditions of the share issue. The issuance or conveyance of shares may be carried out in deviation from the shareholders' pre-emptive rights (directed issue). The authorization includes possibility to issue own shares to the Company for free.

The authorization is valid until two (2) years from the date of the decision of the Annual General Meeting, except that the authorization to issue new shares and/or convey the Company's own shares for purposes other than the Company's bonus schemes is valid until fourteen (14) months from the date of the decision of the Annual General Meeting.

BOARD OF DIRECTORS' WORKING ARRANGEMENTS

At its organizing meeting immediately following the Annual General Meeting, the Board of Directors appointed Anssi Vanjoki as Chairman and Ilkka Brotherus as Vice Chairman. From among its members, the Board appointed the following members to the Board Committees:

- Compensation Committee: Bruno Sälzer, Chairman, Christian Fischer, Anssi Vanjoki and Indra Åsander
- Nomination Committee: Ilkka Brotherus, Chairman, Martin Burkhalter and Anssi Vanjoki
- Audit Committee: Hannu Ryöppönen, Chairman, Ilkka Brotherus and Martin Burkhalter

GROUP-WIDE RESTRUCTURING PROGRAM

Amer Sports continues the restructuring program started in November 2012 to drive further scale and synergies and cost efficiencies, as well as to sustain growth through resource allocation especially into softgoods and expansion markets and channels. The program is proceeding as planned with the target to deliver an estimated annual cost saving of EUR 20 million once fully executed by the end of 2014. The program contributes to reaching the Group's long term profitability target of 10% EBIT. The expected headcount impact of the restructuring program once fully implemented is approximately 250, mainly in Winter and Outdoor.

SIGNIFICANT RISKS AND UNCERTAINTIES

Amer Sports' business is balanced by its broad portfolio of sports and brands, the increasing share of softgoods in the company portfolio as well as the company's presence in all major markets. Short-term risks for Amer Sports are particularly associated with general economic conditions, consumer demand development in Europe, North America and Japan, the ability to identify and respond to constantly shifting trends and the ability to leverage advancements in technologies and to develop new and appealing products. For example, the following risks could potentially have an impact on the company's development:

- The sporting goods industry is subject to risks related to consumer demand in various parts of the world. Amer Sports is particularly dependent on general economic conditions and consumer demand in Europe, North America and Japan. Economic downturn may increase trade customers' payment problems and Amer Sports may be forced to write-off accounts receivables.
- Amer Sports can be adversely affected by unusual or severe weather conditions. For example, sales of winter sports equipment is affected by snow conditions in particular in Europe and North America.
- The sporting goods industry is highly competitive and includes many regional, national and global companies. Although Amer Sports has no competitors that challenge it across of all of its product categories, the company faces competition from a number of companies in most of the product categories. There cannot be any assurances that additional competitors will not enter Amer Sports' existing markets or that Amer Sports will be able to compete successfully against existing or new competitors.

- Amer Sports and its subcontractors use steel, aluminium, rubber and oil-based materials and components in the manufacturing and must obtain adequate supplies of these raw materials from the markets in competition with other users of such materials. Significant fluctuations in raw material prices may impact margins. Labour costs are increasing in Asia, especially in China where Amer Sports sources significant portion of its products. Possibilities to find alternative low-cost sourcing countries are limited in the short term.
- Amer Sports' success is dependent on its ability to identify and respond to constantly shifting trends in consumer demand, its ability to leverage advancements in technologies and to develop new and appealing products. One of Amer Sports' strategic cornerstones is Winning with Consumers. In order to successfully execute the strategy, knowing enough about consumers (consumer insight) and ability to successfully utilize such knowledge is essential.
- Trade customers are developing new business models such as selling on the internet, keeping less inventories and requesting consignment stock arrangement. Trade customers are also becoming more demanding in terms of on-time and in-full delivery. Trade customers are demanding new value adding services, such as price tagging. This may increase Amer Sports' costs without generating additional revenue. Retailers may quickly change their product offering and de-list Amer Sports' brands and/or products if not satisfied with service, products and/or trade terms.
- Amer Sports' most important production facilities are the Winter Sports Equipment's factories in Austria and Bulgaria, Fitness' factory in the United States, and Sports Instruments' factory in Finland. In addition, Amer Sports has major factories in Eastern Europe, which are owned by subcontractors. Amer Sports' most important distribution centers are located in Germany, Austria, the United States and France. Any unexpected production or delivery breaks in these units would have a negative impact on the company's business.
- Growing the number of Amer Sports' own retail stores requires up-front investment. In addition, the maintenance of the stores and the personnel employed in own retail create more fixed costs than distribution to trade customers. A failure to execute Amer Sports' retail growth plan as part of Amer Sports' multi-channel sales strategy could have a negative impact on Amer Sports' results.
- Despite extensive testing of its products before market launch, the company cannot completely rule out the risk of product recalls and legal actions related to product liability. Amer Sports has standard insurance cover against the financial consequences of product recalls and product liability cases. Product quality issues could harm Amer Sports' reputation and, as a result, could have an adverse effect on its sales.
- A characteristic feature of the sporting goods industry is the need to protect intellectual property rights (IPR) and disputes connected with them. Any litigation to defend against claims or infringement could result in substantial costs and diversion of resources and could negatively affect results of operations or the competitive position of Amer Sports. The material impacts on Amer Sports' financial position arising from pending litigation and decisions of the authorities are assessed regularly, and current estimates are presented publicly when necessary.
- Amer Sports sources a significant proportion of its products from subcontractors located throughout Asia, which exposes it to the political, economic, and regulatory conditions in that area and to a variety of local business and labor practice issues. Although Amer Sports has third party audit programs in Asia, Amer Sports cannot fully control its subcontractors' actions. The violation of labor laws, regulations or standards by Amer Sports' subcontractors, or the divergence of those subcontractors' labor practices from those generally accepted as ethical in the European Union or the international community, could have a material adverse effect on Amer Sports' public image and the reputation of its brands. Possible delivery problems and breaches of contracts of subcontractors may also have an impact on Amer Sports' operations.
- Foreign exchange risk consists of transaction risk and translation risk. Due to geographical distribution of Amer Sports' operations, especially in light of sourcing from Asia, most significant currency risks arise from the U.S. dollar and to lesser extent, from Canadian

dollar, Swiss franc, British pound and Japanese yen. Amer Sports uses hedging instruments to mitigate the impact of exchange rate fluctuations.

OUTLOOK FOR 2014

Amer Sports expects global trading conditions to remain challenging, with some regional improvements. In 2014, Amer Sports' net sales growth in local currencies is expected to meet at minimum the company's long-term annual 5% growth target, and EBIT excluding non-recurring items is expected to improve from 2013. The company will continue to focus on softgoods growth, consumer-driven product and marketing innovation, commercial expansion and operational excellence.

BOARD OF DIRECTORS' PROPOSAL FOR DISTRIBUTION OF EARNINGS

The parent company's distributable earnings amount to EUR 267,903,524.76, of which the net result for the period is EUR 55,957,742.49.

The Board of Directors proposes to the Annual General Meeting that the distributable earnings be used as follows:

- A dividend of EUR 0.40 per share, totaling EUR 47,406,914.00 to be paid to shareholders
- EUR 220,496,610.76 to be carried forward in distributable earnings

Totaling EUR 267,903,524.76

No dividend will be paid for own shares held by the company.

There have been no significant changes to the company's financial position since the close of the financial period. According to the Board of Directors, the proposed dividend distribution does not endanger the company's financial standing.

TABLES

The figures presented in this stock exchange release are based on the Group's audited financial statements, and it has been prepared in accordance with the International Financial Reporting Standards (IFRS) as adopted by EU. The notes are an integral part of consolidated interim financial information.

10-12/2012 and full year 2012 figures are restated in accordance with the amendments to IAS19 standard which came effective on January 1, 2013.

EUR million

CONSOLIDATED RESULTS

	10-12/ 2013	10-12/ 2012	Change %	1-12/ 2013	1-12/ 2012	Change %
NET SALES	657.4	618.5	6	2,136.5	2,064.0	4
Cost of goods sold	-381.1	-359.6		-1,204.3	-1,163.4	
GROSS PROFIT	276.3	258.9	7	932.2	900.6	4
License income	2.6	2.0		6.4	7.5	
Other operating income	0.6	1.3		4.5	6.0	
R&D expenses	-20.9	-20.7		-76.2	-72.2	
Selling and marketing expenses	-143.7	-146.9		-543.0	-526.8	
Administrative and other expenses	-50.2	-47.6		-169.0	-176.4	
Non-recurring expenses	-	-24.8		-	-24.8	
EARNINGS BEFORE INTEREST AND TAXES	64.7	22.2		154.9	113.9	36
% of net sales	9.8	3.6		7.3	5.5	
Financing income and expenses	-10.1	-9.9		-28.6	-31.5	
EARNINGS BEFORE TAXES	54.6	12.3		126.3	82.4	
Taxes	-15.9	-6.9		-36.0	-24.5	
NET RESULT	38.7	5.4		90.3	57.9	
Attributable to:						
Equity holders of the parent company	38.7	5.4		90.3	57.9	
Earnings per share, EUR	0.33	0.05		0.77	0.48	
Earnings per share, diluted, EUR	0.32	0.05		0.76	0.48	
Adjusted average number of shares in issue less own shares, million				117.7	117.7	
Adjusted average number of shares in issue less own shares, diluted, million				118.1	118.1	
Equity per share, EUR				6.48	6.21	
ROCE, % *)				14.2	10.5	
ROE, %				12.1	7.5	
Average rates used:						
EUR 1.00 = USD	1.3602	1.2956		1.3277	1.2846	

*) 12 months' rolling average

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	10-12/	10-12/	1-12/	1-12/

	2013	2012	2013	2012
Net result	38.7	5.4	90.3	57.9
Other comprehensive income				
Items that will not be reclassified to profit or loss				
Remeasurement effects of postemployment benefit plans	1.2	-2.6	12.4	-10.5
Income tax related to remeasurement effects	-0.4	0.8	-4.3	3.5
Items that may be reclassified to profit or loss				
Translation differences	-7.5	-9.6	-24.5	-8.7
Cash flow hedges	-0.3	-3.9	-1.6	-19.3
Income tax related to cash flow hedges	0.1	1.0	0.4	5.0
Other comprehensive income, net of tax	-6.9	-14.3	-17.6	-30.0
Total comprehensive income	31.8	-8.9	72.7	27.9
Total comprehensive income attributable to:				
Equity holders of the parent company	31.8	-8.9	72.7	27.9

NET SALES BY BUSINESS SEGMENT

	10-12/ 2013	10-12/ 2012	Change %	1-12/ 2013	1-12/ 2012	Change %
Winter and Outdoor	433.7	402.8	8	1,289.5	1,221.2	6
Ball Sports	126.1	127.7	-1	551.0	569.7	-3
Fitness	97.6	88.0	11	296.0	273.1	8
Total	657.4	618.5	6	2,136.5	2,064.0	4

GEOGRAPHICAL BREAKDOWN OF NET SALES

	10-12/ 2013	10-12/ 2012	Change %	1-12/ 2013	1-12/ 2012	Change %
EMEA	338.6	305.3	11	1,025.2	962.7	6
Americas	229.3	224.8	2	839.4	834.1	1
Asia Pacific	89.5	88.4	1	271.9	267.2	2
Total	657.4	618.5	6	2,136.5	2,064.0	4

EBIT BY BUSINESS SEGMENT

	10-12/ 2013	10-12/ 2012	Change %	1-12/ 2013	1-12/ 2012	Change %
Winter and Outdoor	52.5	23.3		127.0	95.4	33
Ball Sports	3.9	-4.5		27.0	22.5	20
Fitness	14.3	7.8	83	24.4	16.9	44
Headquarters	-6.0	-4.4		-23.5	-20.9	
Total	64.7	22.2		154.9	113.9	36

CONSOLIDATED CASH FLOW STATEMENT

	Note	10-12/ 2013	10-12/ 2012	1-12/ 2013	1-12/ 2012
Earnings before interest and taxes		64.7	22.2	154.9	113.9
Adjustments to cash flow from		11.9	33.0	40.7	61.1

operating activities and depreciation					
Change in working capital		94.5	69.0	-59.1	-10.9
Cash flow from operating activities before financing items and taxes		171.1	124.2	136.5	164.1
Interest paid and received		-6.4	-2.3	-26.6	-19.9
Income taxes paid and received		-5.5	-6.3	-22.6	-31.6
Net cash flow from operating activities		159.2	115.6	87.3	112.6
Sold operations		-	-	-	1.1
Acquired non-controlling interests		-	-	-	-3.7
Capital expenditure on non-current tangible and intangible assets		-15.5	-18.8	-45.3	-49.2
Proceeds from sale of tangible non-current assets		0.2	-0.1	0.5	11.0
Net cash flow from investing activities		-15.3	-18.9	-44.8	-40.8
Net cash flow after investing activities (free cash flow)		143.9	96.7	42.5	71.8
Repurchase of own shares		-	-	-5.4	-
Interest on hybrid bond		-	-	-	-7.2
Redemption of the hybrid bond	3	-	-	-	-60.0
Dividends paid	4	-	-	-41.3	-38.9
Change in debt and other financing items		55.9	-74.5	135.2	98.9
Net cash flow from financing activities		55.9	-74.5	88.5	-7.2
Cash and cash equivalents on October 1/January 1		71.3	121.5	142.5	78.8
Translation differences		-1.1	-1.2	-3.5	-0.9
Change in cash and cash equivalents		199.8	22.2	131.0	64.6
Cash and cash equivalents on December 31		270.0	142.5	270.0	142.5

CONSOLIDATED BALANCE SHEET

	Note	**December 31, 2013**	**December 31, 2012**
Assets			
Goodwill		281.2	289.1
Other intangible non-current assets		205.0	211.4
Tangible non-current assets		168.3	162.9
Other non-current assets		101.2	119.9
Inventories and work in progress		355.1	336.7
Receivables		649.1	607.8
Cash and cash equivalents		270.0	142.5
Total assets	2	2,029.9	1,870.3
Shareholders' equity and liabilities			
Shareholders' equity		761.3	731.8
Long-term interest-bearing liabilities		517.9	378.2
Other long-term liabilities		59.1	79.8
Current interest-bearing liabilities		183.8	198.6
Other current liabilities		478.0	435.1
Provisions		29.8	46.8

Total shareholders' equity and liabilities	2,029.9	1,870.3
Equity ratio, %	37.5	39.1
Gearing, %	57	59
EUR 1.00 = USD	1.3791	1.3194

CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY

	Note	Share capital	Premium fund	Fund for own shares	Translation differences	Fair value and other reserves	Remeasurements	Invested unrestricted equity reserve	Hybrid bond	Retained earnings	Total
Published balance at Jan. 1, 2012		292.2	12.1	-36.9	-26.6	7.2	-	151.5	60.0	367.3	826.8
IAS 19 impact							-20.5				-20.5
Restated balance at Jan. 1, 2012		292.2	12.1	-36.9	-26.6	7.2	-20.5	151.5	60.0	367.3	806.3
Other comprehensive income:											
Translation differences					-8.7						-8.7
Remeasurement effects of post-employment benefit plans							-10.5				-10.5
Cash flow hedges						-19.3					-19.3
Income tax related to OCI						5.0	3.5				8.5
Net result,										57.9	57.9

restated											
Total comprehensive income, restated					-8.7	-14.3	-7.0			57.9	27.9
Transactions with owners:											
Cancellation of own shares				27.2						-27.2	0.0
Share-based incentive programs				2.6				2.9		-1.8	3.7
Hybrid bond	3								-60.0	-7.2	-67.2
Dividend distribution	4									-38.9	-38.9
Restated balance at Dec. 31, 2012		292.2	12.1	-7.1	-35.3	-7.1	-27.5	154.4	-	350.1	731.8
Published balance at Jan. 1, 2013		292.2	12.1	-7.1	-35.3	-7.1	-	154.4	-	349.7	758.9
IAS 19 impact							-27.5			0.4	-27.1
Restated balance at Jan. 1, 2013		292.2	12.1	-7.1	-35.3	-7.1	-27.5	154.4	-	350.1	731.8
Other comprehensive income:											
Translation differences					-24.5						-24.5

Cash flow hedges						-1.6					-1.6
Income tax related to OCI						0.4	-4.3				-3.9
Re-measurement effects of post-employment benefit plans							12.4				12.4
Net result										90.3	90.3
Total comprehensive income					-24.5	-1.2	8.1			90.3	72.7
Transactions with owners:											
Repurchased own shares				-5.7							-5.7
Share-based incentive programs				1.7				2.3		-0.2	3.8
Dividend distribution	4									-41.3	-41.3
Balance at Dec. 31, 2013		292.2	12.1	-11.1	-59.8	-8.3	-19.4	156.7	-	398.9	761.3

	Note	**Non-controlling interests**	**Total share-holders' equity**
Published balance at Jan. 1, 2012		2.6	829.4
IAS 19 impact			-20.5
Restated balance		2.6	808.9

at Jan. 1, 2012			
Other comprehensive income:			
Translation differences			-8.7
Remeasurement effects of postemployment benefit plans			-10.5
Cash flow hedges			-19.3
Income tax related to OCI			8.5
Net result, restated			57.9
Total comprehensive income, restated			27.9
Transactions with owners:			
Share-based incentive programs			3.7
Hybrid bond	3		-67.2
Dividend distribution	4		-38.9
Other change		-2.6	-2.6
Balance at Dec. 30, 2012		-	731.8

QUARTERLY BREAKDOWN OF NET SALES AND EBIT

NET SALES	Q4/ 2013	Q3/ 2013	Q2/ 2013	Q1/ 2013	Q4/ 2012	Q3/ 2012	Q2/ 2012	Q1/ 2012
Winter and Outdoor	433.7	420.6	168.7	266.5	402.8	411.0	150.9	256.5
Ball Sports	126.1	116.7	144.2	164.0	127.7	121.9	146.5	173.6
Fitness	97.6	71.6	64.3	62.5	88.0	69.0	56.4	59.7
Total	657.4	608.9	377.2	493.0	618.5	601.9	353.8	489.8

EBIT	Q4/ 2013	Q3/ 2013	Q2/ 2013	Q1/ 2013	Q4/ 2012	Q3/ 2012	Q2/ 2012	Q1/ 2012
Winter and Outdoor	52.5	87.4	-27.1	14.2	23.3	86.8	-25.4	10.7
Ball Sports	3.9	-2.1	7.8	17.4	-4.5	-2.6	9.7	19.9
Fitness	14.3	6.2	4.3	-0.4	7.8	4.2	1.0	3.9
Headquarters	-6.0	-9.0	-3.7	-4.8	-4.4	-7.1	-4.5	-4.9
Total	64.7	82.5	-18.7	26.4	22.2	81.3	-19.2	29.6

THE NOTES TO THE FINANCIAL STATEMENTS

1. ACCOUNTING POLICIES

The consolidated financial statements have been prepared in accordance with the International Financial Reporting Standards (IFRS) approved for use in EU, observing the IAS and IFRS standards and SIC and IFRIC interpretations in force as of December 31, 2013.

Standards, interpretations and amendments adopted from the beginning of 2013:
The following new standards, interpretations and amendments have been adopted when applicable: IAS 19 (amendment), IAS 34 (amendment) in connection with IFRS 7 (amendment) and IFRS 13 (amendment), IAS 1 (amendment), IFRS 12 (amendment) and the annual improvements. The impacts of the amendments to IAS 19 and IAS 34 have been described in the notes 8 and 9. The other amendments did not have any material impact on the consolidated financial statements.

2. SEGMENT INFORMATION

Amer Sports has three business segments: Winter and Outdoor, Ball Sports and Fitness.

The accounting policies for segment reporting do not differ from the Group's accounting policies. The decisions concerning assessing the performance of segments and allocation of resources to the segments are based on segments' net sales and earnings before interest and taxes. The chief operating decision maker of Amer Sports is the Executive Board.

There were no intersegment business operations during the reported periods.

	Net sales	Earnings before interest and taxes	Financing income and expenses	Earnings before taxes	Assets
1-12/2013					
Winter and Outdoor	1,289.5	127.0			960.3
Ball Sports	551.0	27.0			353.7
Fitness	296.0	24.4			265.1
Segments, total	2,136.5	178.4			1,579.1
Unallocated items*)		-23.5	-28.6		450.8
Group total	2,136.5	154.9	-28.6	126.3	2,029.9
1-12/2012					
Winter and Outdoor	1,221.2	95.4			935.4
Ball Sports	569.7	22.5			376.9
Fitness	273.1	16.9			259.4
Segments, total	2,064.0	134.8			1,571.7
Unallocated items*)		-20.9	-31.5		298.6
Group total	2,064.0	113.9	-31.5	82.4	1,870.3

*) Earnings before interest and taxes include income and expenses of corporate headquarters.

GEOGRAPHICAL BREAKDOWN OF NET SALES

	1-12/ 2013	1-12/ 2012
EMEA	1,025.2	962.7
Americas	839.4	834.1
Asia Pacific	271.9	267.2
Total	2,136.5	2,064.0

3. HYBRID BOND

On March 12, 2012 Amer Sports redeemed the EUR 60 million hybrid bond issued on March 12, 2009.

4. DIVIDENDS

Relating to the year ending on December 31, 2012, the dividends distributed to the shareholders of Amer Sports Corporation were EUR 0.35 per share and amounted in total to EUR 41.3 million (2012: 0.33 per share, in total 38.9 million). The dividends were paid out in April 2013.

5. CONTINGENT LIABILITIES AND SECURED ASSETS

	December 31, 2013	December 31, 2012
Guarantees	21.7	23.1
Liabilities for leasing and rental agreements	168.8	152.4
Other liabilities	60.3	43.6

There are no guarantees or contingencies given for the management of the company, the shareholders or the associated companies.

6. ONGOING LITIGATIONS

The Group has extensive international operations and is involved in a number of legal proceedings, including product liability suits. The Group does not expect the outcome of any legal proceedings currently pending to have materially adverse effect upon its consolidated results or financial position.

7. SEASONALITY

Although Amer Sports operates in a number of sporting goods segments during all four seasons, its business is subject to seasonal fluctuations. Historically, the third and fourth quarters of a financial year have been the strongest quarters for Amer Sports in terms of both net sales and profitability, mainly because sales of winter sports equipment ahead of the winter season typically take place during the third and fourth quarters. The summer season for ball sports balances seasonality to a certain extent, as the strongest quarters for the Ball Sports segment are the first and second quarters. Usually the net cash flow from operating activities is very strong in the first quarter when the income from winter sports equipment realizes. Especially during the third quarter, the net cash flow from operating activities is tied up in working capital.

8. DERIVATIVE FINANCIAL INSTRUMENTS AND AVAILABLE-FOR-SALE FINANCIAL ASSETS MEASURED AT FAIR VALUE

The fair values of financial assets and liabilities whose fair value is recognized through income statement and derivative financial instruments used in hedge accounting are presented in the following table. All derivatives are classified as Level 2 instruments whose fair value is determined by using valuation techniques from observable market data. Available-for-sale financial assets are classified as Level 3 instruments and valued by using valuation techniques without any observable market data.

The company's derivative financial instruments may include foreign exchange forward contracts and options, interest rate swaps and interest rate options and cross-currency swaps. Foreign exchange forward contracts and options are used to hedge against changes in the value of receivables, liabilities and future cash flows denominated in a foreign currency and interest rate swaps and interest rate options to hedge against the interest rate risk. Cross-currency swaps are used to hedge against changes in value of foreign currency denominated receivables and liabilities and against the interest rate risk.

Derivative financial instruments are initially and subsequently recognized at fair value. Fair values of foreign currency denominated derivatives are measured by recognizing the exchange rate difference by using the closing rates quoted by the European Central Bank on the reporting date. The future cash flows related to forward contract's interest rate differential are discounted with the relevant market interest rate yield curves on the reporting date and compared with initial interest rate differential. The time value of foreign exchange options is measured using commonly known option pricing models. The expected future cash flows of the interest rate swaps and cross currency swaps are discounted with the market interest yield curves of the currencies concerned. Interest rate options are valued by using commonly known option pricing models. The accrued interest of forward contracts, interest rate swaps and cross currency swaps are periodized over the duration of the instruments on a net basis.

The counterparty risk of the company hasn't materially changed and hence has no material effect on the valuation of the company's derivative instruments.

Available-for-sale financial assets are Level 3 instruments whose exact fair values can't be reliably measured. The fair values of available-for-sale assets are presented at bookkeeping value or a lower value if they are impaired. The fair values do not materially deviate from the bookkeeping value.

December 31, 2013	**Financial assets/liabilities at fair value through income statement**	**Derivative financial instruments used in hedge accounting**	**Available-for-sale financial assets**
Non-current financial assets			
Other non-current financial assets			0.4
Foreign exchange derivatives		0.1	
Interest rate derivatives and cross currency swaps	3.9	2.1	
Current financial assets			
Foreign exchange derivatives	4.4	3.7	
Long-term financial liabilities			
Foreign exchange derivatives		1.9	
Interest rate derivatives and cross currency swaps		4.0	
Current financial liabilities			
Foreign exchange derivatives	0.2	10.9	
Interest rate derivatives and cross currency swaps	3.5	0.0	
Nominal value of foreign exchange derivatives	440.2	597.6	
Nominal value of interest rate derivatives	140.0	244.5	
Nominal value of cross currency swaps		152.8	

December 31, 2012	**Financial assets/liabilities at fair value through income statement**	**Derivative financial instruments used in hedge accounting**	**Available-for-sale financial assets**
Non-current financial assets			
Other non-current financial assets			0.6

Foreign exchange derivatives		0.0
Interest rate derivatives and cross currency swaps	2.9	
Current financial assets		
Foreign exchange derivatives	9.8	3.9
Long-term financial liabilities		
Foreign exchange derivatives		0.4
Interest rate derivatives and cross currency swaps		7.3
Current financial liabilities		
Foreign exchange derivatives	0.7	5.8
Interest rate derivatives and cross currency swaps	0.4	
Nominal value of foreign exchange derivatives	399.4	423.7
Nominal value of interest rate derivatives	40.0	100.0
Nominal value of cross currency swaps		69.9

9. AMENDMENTS TO IAS 19 STANDARD
Amer Sports has adopted amendments to IAS 19 standard (Employee Benefits) as of Jan 1, 2013.

Key changes in the standard for Amer Sports' defined benefit postemployment plans are as follows:

1. Remeasurements
All actuarial gains and losses ("remeasurements") are recognized in full in other comprehensive income. The "corridor" method and the option to recognize immediately in the profit and loss statement is no longer available. This is expected to increase balance sheet volatility.

2. New measurement of net interest expense
Net interest expense is determined based on the net defined benefit asset (liability) and the discount rate at the beginning of the year. This is expected to increase overall expense compared to previous accounting which required that the interest expense on obligation and the expected return on plan assets were recognized separately.

3. Past service cost
All past service cost are now recognized immediately in the profit and loss statement.

4. Reporting in profit and loss statement
Under old IAS 19 all expenses related to defined benefit postemployment plans were reported above EBIT. As of January 1, 2013 they are reported as follows:
- service cost: above EBIT
- net interest expense: in financing expenses
- remeasurement components: under other comprehensive income

Adaption of revised IAS 19 standard increased Amer Sports' pension liability by EUR 40.6 million and decreased shareholders' equity by EUR 27.1 million as at Dec 31, 2012.

10-12/2012, and full year 2012 restated key financial statements:

CONSOLIDATED RESULTS

	Re-stated 10-12/ 2012	IAS 19 impact	Pub-lished 10-12/ 2012	Restated 2012	IAS 19 impact	Pub-lished 2012
NET SALES	618.5		618.5	2,064.0		2,064.0
Cost of goods sold	-359.6		-359.6	-1,163.4		-1,163.4
GROSS PROFIT	258.9		258.9	900.6		900.6
License income	2.0		2.0	7.5		7.5
Other operating income	1.3		1.3	6.0		6.0
R&D expenses	-20.7		-20.7	-72.2		-72.2
Selling and marketing expenses	-146.9	0.2	-147.1	-526.8	1.0	-527.8
Administrative and other expenses	-47.6	0.3	-47.9	-176.4	1.2	-177.6
Non-recurring expenses	-24.8		-24.8	-24.8		-24.8
EARNINGS BEFORE INTEREST AND TAXES	22.2	0.5	21.7	113.9	2.2	111.7
% of net sales	3.6		3.5	5.5		5.4
Financing income and expenses	-9.9	-0.4	-9.5	-31.5	-1.6	-29.9
EARNINGS BEFORE TAXES	12.3	0.1	12.2	82.4	0.6	81.8
Taxes	-6.9		-6.9	-24.5	-0.2	-24.3
NET RESULT	5.4	0.1	5.3	57.9	0.4	57.5
Attributable to:						
Equity holders of the parent company	5.4	0.1	5.3	57.9	0.4	57.5
Earnings per share, EUR	0.05		0.05	0.48		0.48
Earnings per share, diluted, EUR	0.05		0.05	0.48		0.48

Equity per share, EUR	6.21	-0.22	6.43
ROCE, % *)	10.5	0.5	10.0
ROE, %	7.4	0.2	7.2

*) 12 months' rolling average

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	Re-stated 10-12/ 2012	**IAS 19 impact**	**Pub-lished 10-12/ 2012**	**Restated 2012**	**IAS 19 impact**	**Pub-lished 2012**
Net result	5.4	0.1	5.3	57.9	0.4	57.5
Other comprehen-sive income						
Items that will not be reclassified to profit or loss						
Remeasu-rement effects of postemp-loyment benefit plans	-2.6	-2.6		-10.5	-10.5	
Income tax related to remeasu-rement effects	0.8	0.8		3.5	3.5	
Items that may be reclassified to profit or loss						
Translation differences	-9.6	0.1	-9.7	-8.7		-8.7
Cash flow hedges	-3.9		-3.9	-19.3		-19.3
Income tax related to cash flow hedges	1.0		1.0	5.0		5.0
Other comprehen-sive income, net of tax	-14.3	-1.7	-12.6	-30.0	-7.0	-23.0
Total comprehen-sive income	-8.9	-1.6	-7.3	27.9	-6.6	34.5

Total

comprehensive income attributable to:						
Equity holders of the parent company	-8.9	-1.6	-7.3	27.9	-6.6	34.5

CONSOLIDATED BALANCE SHEET

	Restated Dec. 31, 2012	IAS 19 impact	Published Dec. 31, 2012
Assets			
Goodwill	289.1		289.1
Other intangible non-current assets	211.4		211.4
Tangible non-current assets	162.9		162.9
Other non-current assets	119.9	13.5	106.4
Inventories and work in progress	336.7		336.7
Receivables	607.8	-5.7	613.5
Cash and cash equivalents	142.5		142.5
Total assets	1,870.3	7.8	1,862.5
Shareholders' equity and liabilities			
Shareholders' equity	731.8	-27.1	758.9
Long-term interest-bearing liabilities	378.2		378.2
Other long-term liabilities	79.8	45.4	34.4
Current interest-bearing liabilities	198.6		198.6
Other current liabilities	435.1	-10.5	445.6
Provisions	46.8		46.8
Total shareholders' equity and liabilities	1,870.3	7.8	1,862.5
Equity ratio, %	39.1	-1.6	40.7
Gearing, %	59	2	57

CONSOLIDATED CASH FLOW STATEMENT

	Restated 10-12/ 2012	IAS 19 impact	Published 10-12/ 2012	Restated 2012	IAS 19 impact	Published 2012
Earnings before interest and taxes	22.2	0.5	21.7	113.9	2.2	111.7
Adjustments to cash flow from operating activities and depreciation	33.0	-0.5	33.5	61.1	-2.2	63.3
Change in working capital	69.0		69.0	-10.9		-10.9

Cash flow from operating activities before financing items and taxes	124.2	124.2	164.1	164.1
Net cash flow from operating activities	115.6	115.6	112.6	112.6
Net cash flow from investing activities	-18.9	-18.9	-40.8	-40.8
Net cash flow after investing activities (free cash flow)	96.7	96.7	71.8	71.8
Net cash flow from financing activities	-74.5	-74.5	-7.2	-7.2
Cash and cash equivalents on October 1/ January 1	121.5	121.5	78.8	78.8
Translation differences	-1.2	-1.2	-0.9	-0.9
Change in cash and cash equivalents	22.2	22.2	64.6	64.6
Cash and cash equivalents on December 31	142.5	142.5	142.5	142.5

10. ACQUIRED OPERATIONS
Amer Sports terminated the business with its previous Israeli distributor Unisport Fitness Equipment (1997) Ltd ("Unisport") and acquired agreed assets and liabilities of the company on June 28, 2013. Acquired assets totaled to EUR 7.7 million, out of which EUR 4.2 million were related to intangible assets (customer list, order book). No monetary consideration was paid to owner of Unisport.

All forecasts and estimates presented in this report are based on the management's current judgment of the economic environment. The actual results may differ significantly.

AMER SPORTS CORPORATION
Board of Directors