

Amer Sports Corporation

STOCK EXCHANGE RELEASE

October 22, 2015 at 1:00 pm

## Amer Sports Corporation Interim Report January-September 2015

### JULY-SEPTEMBER 2015

- Net sales EUR 713.7 million (July-September 2014: 645.8). In local currencies, net sales increased by 5%. Excluding acquisitions, net sales increased by 4%.
- Gross margin 47.0% (44.7).
- EBIT EUR 103.5 million (87.6 excluding non-recurring items, NRI).
- Earnings per share EUR 0.59 (0.49 excl. NRI).
- Free cash flow EUR -92.2 million (-84.8).
- Outlook for 2015 unchanged.

### JANUARY-SEPTEMBER 2015

- Net sales EUR 1,750.7 million (January-September 2014: 1,523.4). In local currencies, net sales increased by 6%. Excluding acquisitions, net sales increased by 5%.
- Gross margin 45.9% (44.4).
- EBIT excluding non-recurring items EUR 128.1 million (90.6). Non-recurring items were EUR -8.0 million (-19.5).
- Earnings per share excluding NRI EUR 0.63 (0.39). Earnings per share were EUR 0.58 (0.27).
- Free cash flow EUR -37.7 million (-79.3).

### OUTLOOK

In 2015, Amer Sports' net sales in local currencies is expected to increase and EBIT margin excluding non-recurring items to improve from 2014, despite challenging market conditions. The company will continue to focus on apparel and footwear growth, consumer-driven product and marketing innovation, commercial expansion and operational excellence.

### KEY FIGURES

EUR million	7-9/2015	7-9/2014	1-9/2015	1-9/2014	2014
Net sales	713.7	645.8	1,750.7	1,523.4	2,228.7
Gross profit	335.2	288.5	802.9	675.8	979.0
Gross profit %	47.0	44.7	45.9	44.4	43.9
EBIT excluding NRI	103.5	87.6	128.1	90.6	168.3
EBIT % excluding NRI	14.5	13.6	7.3	5.9	7.6
NRI*)	-	-18.3	-8.0	-19.5	-54.2
EBIT total	103.5	69.3	120.1	71.1	114.1
EBIT %	14.5	10.7	6.9	4.7	5.1
Financing income and expenses	-7.7	-8.8	-25.4	-25.9	-37.1
Earnings before taxes	95.8	60.5	94.7	45.2	77.0
Net result	69.1	43.3	68.3	32.4	55.4
Earnings per share excluding NRI, EUR	0.59	0.49	0.63	0.39	0.80
Free cash flow**)	-92.2	-84.8	-37.7	-79.3	53.5
Equity ratio, % at period end			36.6	39.2	38.8
Net debt/equity at period end			0.70	0.66	0.50
Personnel at period end			7,981	7,606	7,630
Average rates used, EUR/USD	1.11	1.33	1.12	1.36	1.33

\*) Non-recurring items (NRI) are exceptional transactions that are not related to normal business operations. The most common non-recurring items are capital gains, exceptional write-downs,

*provisions for planned restructuring, and penalties. Non-recurring items are normally specified individually if they have a material impact on EBIT.*

*\*\*\*) Cash flow from operating activities - net capital expenditures (total capital expenditure less proceeds from sale of assets)*

**HEIKKI TAKALA, PRESIDENT AND CEO:**

We continued to grow profitably in the 3<sup>rd</sup> quarter, driven again by Footwear, Apparel, Business to Consumer and China. Also Ball Sports delivered strong profitable growth behind healthier fundamentals following Ball Sports' new strategy. Importantly, our quarterly cadence in 2015 is quite different compared to 2014, with Footwear and Apparel deliveries peaking in Q3 in 2015, and Winter Sports Equipment and Sports Instruments peaking in Q4. In Fitness we continued to focus on profitability whilst preparing for acceleration in 2016 with important new building blocks, for example Queenax functional training acquisition, and our Spinning licensing deal.

In August we announced a new five-year strategic glidepath toward 2020 with focus on accelerating profitable growth especially in the five prioritized areas: Apparel and Footwear, US, China, Business to Consumer, and digitally connected devices and services. We are already increasing our investment and capability injection to enable the acceleration. As examples we have strengthened our Retail opening pipeline, fueled investment into digital products and services, and recruited critical talent, latest the Group Chief Digital Officer. We see attractive upside potential for the company, and we now put all our effort into realizing the potential, guided by our new strategic glidepath.

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**TELEPHONE CONFERENCE**

An English-language conference call for investors and analysts will be held at 3:00 pm Finnish time. To participate in the conference call, please call +44(0)20 3427 1910 (UK/international dial-in number), confirmation code **3949676**. The conference can also be followed live via <http://edge.media-server.com/m/p/f6fczf45>. A replay of the conference call and a transcript will be available later at the same internet address. The replay number is +44 (0)20 3427 0598, passcode **3949676#**.

**FINANCIAL STATEMENTS BULLETIN 2015**

Amer Sports will publish its financial statements bulletin 2015 on Wednesday, February 3, 2016 at approximately 1:00 pm Finnish time.

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**AMER SPORTS**

Amer Sports ([www.amersports.com](http://www.amersports.com)) is a sporting goods company with internationally recognized brands including Salomon, Wilson, Atomic, Arc'teryx, Mavic, Suunto, and Precor. The company's technically advanced sports equipment, footwear, and apparel improve performance and increase the enjoyment of sports and outdoor activities. The Group's business is balanced by its broad portfolio of sports and products and a presence in all major markets. Amer Sports shares are listed on the NASDAQ Helsinki stock exchange (AMEAS).

## Interim Report January-September 2015

### NET SALES AND EBIT JULY–SEPTEMBER 2015

Amer Sports' net sales in July-September 2015 were EUR 713.7 million (July-September 2014: 645.8). Net sales increased by 5% in local currencies. Excluding acquisitions, net sales increased by 4%. The growth was driven by Footwear (+19%), Ball Sports (+16%) and Apparel (+14).

#### Net sales by business segment

EUR million	7–9/ 2015	7–9/ 2014	Change %	Change %*)	% of sales 7–9/2015	% of sales 7–9/2014	2014
Outdoor	476.6	452.2	5	3	67	70	1,371.2
Ball Sports	147.8	112.9	31	16	21	17	536.7
Fitness	89.3	80.7	11	-3	12	13	320.8
Total	713.7	645.8	11	5	100	100	2,228.7

\*) In local currencies

#### Geographic breakdown of net sales

EUR million	7–9/ 2015	7–9/ 2014	Change %	Change %*)	% of sales 7–9/2015	% of sales 7–9/2014	2014
EMEA	319.3	321.9	-1	0	45	50	1,064.0
Americas	302.0	249.0	21	7	42	38	874.3
Asia Pacific	92.4	74.9	23	15	13	12	290.4
Total	713.7	645.8	11	5	100	100	2,228.7

\*) In local currencies

Gross margin was 47.0% (44.7) driven by Winter Sports Equipment, Footwear and Individual Ball Sports.

EBIT was EUR 103.5 million (87.6, excluding non-recurring items). Increased sales in local currencies contributed to EBIT by approximately EUR 14 million and improved gross margin by approximately EUR 15 million. Operating expenses increased by approximately EUR 18 million driven by Go-to-Market acceleration, Business to Consumer growth and acquisitions. Currencies had a positive impact of approximately EUR 5 million on EBIT.

#### EBIT excluding non-recurring items by business segment

EUR million	7–9/2015	7–9/2014	2014
Outdoor	92.9	83.1	125.6
Ball Sports	8.8	3.9	35.9
Fitness	9.1	7.3	29.7
Headquarters*)	-7.3	-6.7	-22.9
EBIT excluding NRI	103.5	87.6	168.3
NRI	-	-18.3	-54.2
EBIT total	103.5	69.3	114.1

\*) The Headquarters segment consists of Group administration, shared services, other non-operational income and expenses, and fair valuation of share-based compensations.

Net financial expenses totaled EUR 7.7 million (8.8), including net interest expenses of EUR 6.3 million (7.1). Net foreign exchange losses were EUR 1.2 million (gains of 0.8). Other financing expenses were EUR 0.2 million (2.5). Earnings before taxes totaled EUR 95.8 million (60.5) and taxes were EUR 26.7 million (17.2). Earnings per share were EUR 0.59 (0.36, 0.49 excl. NRI).

**NET SALES AND EBIT JANUARY–SEPTEMBER 2015**

Amer Sports' net sales in January–September 2015 were EUR 1,750.7 million (January–September 2014: EUR 1,523.4 million). Net sales increased by 6% in local currencies. Excluding acquisitions, net sales increased by 5%. The growth was driven by Apparel (+16%) and Footwear (+16%).

**Net sales by business segment**

EUR million	1–9/ 2015	1–9/ 2014	Change %	Change %*)	% of sales 1–9/2015	% of sales 1–9/2014	2014
Outdoor	1,028.2	914.5	12	8	59	60	1,371.2
Ball Sports	481.3	399.8	20	5	27	26	536.7
Fitness	241.2	209.1	15	-1	14	14	320.8
Total	1,750.7	1,523.4	15	6	100	100	2,228.7

\*) In local currencies

**Geographic breakdown of net sales**

EUR million	1–9/ 2015	1–9/ 2014	Change %	Change %*)	% of sales 1–9/2015	% of sales 1–9/2014	2014
EMEA	757.9	727.1	4	4	43	48	1,064.0
Americas	756.9	604.2	25	7	43	40	874.3
Asia Pacific	235.9	192.1	23	12	14	12	290.4
Total	1,750.7	1,523.4	15	6	100	100	2,228.7

\*) In local currencies

Gross margin was 45.9% (44.4), driven by Individual Ball Sports, Winter Sports Equipment and Apparel.

EBIT excluding non-recurring items was EUR 128.1 million (90.6). Non-recurring items were EUR -8.0 million related to the restructuring program announced in July 2014. Increased sales in local currencies contributed to EBIT by approximately EUR 45 million and improved gross margin by approximately EUR 26 million. Operating expenses increased by approximately EUR 45 million in local currencies driven by Go-to-Market acceleration, Business to Consumer growth and acquisitions. Other income and expenses and currencies had a positive impact of approximately EUR 12 million on EBIT.

**EBIT excluding non-recurring items by business segment**

EUR million	1–9/2015	1–9/2014	2014
Outdoor	95.6	70.6	125.6
Ball Sports	38.4	23.4	35.9
Fitness	15.5	14.8	29.7
Headquarters*)	-21.4	-18.2	-22.9
EBIT excluding non-recurring items	128.1	90.6	168.3
Non-recurring items	-8.0	-19.5	-54.2
EBIT total	120.1	71.1	114.1

\*) The Headquarters segment consists of Group administration, shared services, other non-operational income and expenses, and fair valuation of share-based compensations.

Net financial expenses totaled EUR 25.4 million (25.9), including net interest expenses of EUR 20.6 million (20.1). Net foreign exchange losses were EUR 4.0 million (2.3). Other financing expenses were EUR 0.8 million (3.5). Earnings before taxes totaled EUR 94.7 million (45.2) and taxes were EUR 26.4 million (12.8). Earnings per share excluding NRI were EUR 0.63 (0.39). Earnings per share were EUR 0.58 (0.27).

### CASH FLOW AND FINANCING

Free cash flow was EUR -37.7 million in January–September (-79.3). Working capital increased by EUR 104.3 million (110.0). Inventories increased by EUR 82.4 million (107.9) and receivables increased by EUR 9.8 million (decrease 13.8). Payables decreased by EUR 12.1 million (15.9).

At the end of September, the Group's net debt amounted to EUR 616.6 million (September 30, 2014: 530.4). The increase was mainly due to the Louisville Slugger, Sports Tracker and Queenax acquisitions.

Interest-bearing liabilities amounted to EUR 833.4 million (September 30, 2014: 640.0) consisting of short-term debt of EUR 202.0 million and long-term debt of EUR 631.4 million. The average interest rate on the Group's interest-bearing liabilities was 2.6% (September 30, 2014: 3.6%).

Short-term debt consists mainly of repayments of long-term loans of EUR 153.2 million (September 30, 2014: 162.4) and commercial papers of EUR 49.9 million (September 30, 2014: 114.5), which Amer Sports had issued in the Finnish market. The total size of the commercial paper program is EUR 500 million.

Cash and cash equivalents totaled EUR 216.8 million (September 30, 2014: 109.6).

Amer Sports had not used any of its EUR 150 million committed revolving credit facility at the end of the review period.

The equity ratio at the end of September was 36.6% (September 30, 2014: 39.2%) and net debt/equity was 0.70 (September 30, 2014: 0.66).

In January, Amer Sports issued Schuldschein agreements with a total value of EUR 100 million. The loan period is five years and the loans have both fixed (EUR 15 million) and floating (EUR 85 million) rate tranches.

In April, Amer Sports issued Schuldschein agreements with a total value of EUR 40 million and USD 85 million. The loan periods are five and seven years and the loans have both fixed and floating rate tranches.

In August, Amer Sports issued Schuldschein agreements with a total value of USD 55 million. The loan periods are 5 and 5.5 years and the loans have floating rate tranches.

In September, Amer Sports issued a private placement bond with a total value of EUR 100 million. The fixed rate bond has a maturity of seven years.

### CAPITAL EXPENDITURE AND INVESTMENTS

The Group's capital expenditure totaled EUR 42.8 million (27.9). The increase was mainly due to investments in digital platforms and own retail. Depreciation totaled EUR 36.6 million (33.4). Capital expenditure for the whole year is expected to be approximately EUR 65 million (51.6).

### BUSINESS SEGMENT REVIEWS

#### OUTDOOR

EUR million	7–9/ 2015	7–9/ 2014	Ch %	Ch %*)	1–9/ 2015	1–9/ 2014	Ch %	Ch %*)	2014
Net sales									
Footwear	141.2	117.9	20	19	360.7	301.9	19	16	391.9
Apparel	135.4	117.0	16	14	268.6	222.8	21	16	328.5

Winter Sports Equipment	136.2	150.8	-10	-13	198.9	199.2	0	-3	386.7
Cycling	31.2	32.4	-4	-5	103.3	102.5	1	-2	138.5
Sports Instruments	32.6	34.1	-4	-10	96.7	88.1	10	3	125.6
Net sales, total	476.6	452.2	5	3	1,028.2	914.5	12	8	1,371.2
EBIT excluding NRI	92.9	83.1			95.6	70.6			125.6
EBIT % excluding NRI	19.5	18.4			9.3	7.7			9.2
NRI	-	-10.4			-7.0	-10.4			-24.1
EBIT total	92.9	72.7			88.6	60.2			101.5
Personnel at period end					5,112	4,972	3		4,966

\*) Change in local currencies

Outdoor net sales in the review period were EUR 476.6 million (452.2), an increase of 3% in local currencies. Sales composition differs significantly from 2014 due to Footwear and Apparel deliveries peaking in Q3 in 2015, and Winter Sports Equipment and Sports Instruments peaking in Q4 in 2015.

EUR million	7-9/ 2015	7-9/ 2014	Ch %	Ch %*)	1-9/ 2015	1-9/ 2014	Ch %	Ch %*)	2014
EMEA	271.3	282.2	-4	-3	608.8	584.4	4	4	872.9
Americas	145.2	121.7	19	10	279.7	218.8	28	15	322.5
Asia Pacific	60.1	48.3	24	17	139.7	111.3	26	15	175.8
Total	476.6	452.2	5	3	1,028.2	914.5	12	8	1,371.2

\*) Change in local currencies

In July-September, Outdoor's EBIT excluding NRI was EUR 92.9 million (83.1). Increased sales in local currencies contributed to EBIT by approximately EUR 7 million while higher gross margin had a positive impact of approximately EUR 10 million. Operating expenses increased by approximately EUR 11 million. Other income and expenses and currencies had a positive impact of approximately EUR 4 million on EBIT.

#### Footwear

In July-September, Footwear's net sales were EUR 141.2 million (117.9), an increase of 19% in local currencies. Growth was generated across all channels.

#### Apparel

In July-September, Apparel's net sales were EUR 135.4 million (117.0), an increase of 14% in local currencies. Growth was generated across all channels. Strong growth in Arc'teryx continued.

#### Winter Sports Equipment

In July-September, Winter Sports Equipment's net sales were EUR 136.2 million (150.8), a decrease of 13% in local currencies. Sales decrease was mainly due to changes in shipment schedules around September and October.

#### Cycling

In July-September, Cycling's net sales were EUR 31.2 million (32.4), a decrease of 5% in local currencies mainly due to a delay in a key product launch until 2016.

#### Sports Instruments

In July-September, Sports Instruments' net sales were EUR 32.6 million (34.1), down by 10% in local currencies due to timing of product launches.

#### BALL SPORTS

EUR million	7-9/ 2015	7-9/ 2014	Ch %	Ch %*)	1-9/ 2015	1-9/ 2014	Ch %	Ch %*)	2014
Net sales									
Individual Ball Sports	70.4	61.3	15	5	247.3	226.5	9	-2	290.4
Team Sports	77.4	51.6	50	28	234.0	173.3	35	13	246.3
Net sales, total	147.8	112.9	31	16	481.3	399.8	20	5	536.7
EBIT excluding NRI	8.8	3.9			38.4	23.4			35.9
EBIT % excluding NRI	6.0	3.5			8.0	5.9			6.7
NRI	-	-7.9			-0.9	-9.1			-27.8
EBIT total	8.8	-4.0			37.5	14.3			8.1
Personnel at period end					1,652	1,524	8		1,537

\*) Change in local currencies

In July-September, Ball Sports' net sales were EUR 147.8 million (112.9). In local currencies, net sales increased by 16%. Excluding the Louisville Slugger acquisition, net sales increased by 10%.

EUR million	7-9/ 2015	7-9/ 2014	Ch %	Ch %*)	1-9/ 2015	1-9/ 2014	Ch %	Ch %*)	2014
EMEA	25.0	21.0	19	17	92.2	92.5	0	-2	113.3
Americas	105.3	75.8	39	18	331.3	255.3	30	8	351.5
Asia Pacific	17.5	16.1	9	4	57.8	52.0	11	0	71.9
Total	147.8	112.9	31	16	481.3	399.8	20	5	536.7

\*) Change in local currencies

In July-September, Ball Sports' EBIT excluding NRI was EUR 8.8 million (3.9). Increased sales in local currencies had a positive impact of approximately EUR 8 million on EBIT while improved gross margin had a positive impact of approximately EUR 4 million. Operating expenses increased by approximately EUR 8 million. Currencies had a positive impact of approximately EUR 1 million on EBIT.

### Individual Ball Sports

Individual Ball Sports' net sales were EUR 70.4 million (61.3), an increase of 5% in local currencies mainly due to growth in tennis rackets and balls sales.

### Team Sports

Team Sports' net sales were EUR 77.4 million (51.6), an increase of 28% in local currencies. Excluding the Louisville Slugger acquisition, net sales increased by 15%. Growth was strong across all product categories.

### FITNESS

EUR million	7-9/ 2015	7-9/ 2014	Ch %	Ch %*)	1-9/ 2015	1-9/ 2014	Ch %	Ch %*)	2014
Net sales	89.3	80.7	11	-3	241.2	209.1	15	-1	320.8
EBIT excluding NRI	9.1	7.3			15.5	14.8			29.7
EBIT % excluding NRI	10.2	9.0			6.4	7.1			9.3
NRI	-	-			-0.1	-			-1.8
EBIT total	9.1	7.3			15.4	14.8			27.9
Personnel at period end					993	934	6		932

\*) Change in local currencies

In July-September, Fitness' net sales were EUR 89.3 million (80.7). In local currencies, net sales decreased by 3%. The focus continued to be on improving profitability and preparing for

acceleration in 2016 with the important new building blocks of Queenax functional training and Spinning in the offering.

In July, Amer Sports acquired a functional training systems provider Queenax. The acquisition will enable Amer Sports' Fitness segment to offer its customers a complete functional training system.

In September, Precor partnered with Mad Dogg Athletics, Inc., the creator of the Spinning® indoor cycling program and Spinner® line of bikes, to launch a new line of Spinner® indoor cycling equipment in 2016. Under the exclusive multi-year global licensing agreement, the companies will co-develop a new range of indoor cycling equipment, and Precor will assume the manufacturing and distribution of the new range of products.

EUR million	7-9/ 2015	7-9/ 2014	Ch %	Ch %*)	1-9/ 2015	1-9/ 2014	Ch %	Ch %*)	2014
EMEA	23.0	18.7	23	16	56.9	50.2	13	6	77.8
Americas	51.5	51.5	0	-15	145.9	130.1	12	-7	200.3
Asia Pacific	14.8	10.5	40	26	38.4	28.8	33	18	42.7
Total	89.3	80.7	11	-3	241.2	209.1	15	-1	320.8

\*) Change in local currencies

In July-September, Fitness' EBIT excluding NRI was EUR 9.1 million (7.3). Operating expenses decreased by approximately EUR 1 million. Currencies had a positive impact of approximately EUR 1 million on EBIT.

## PERSONNEL

At the end of September, the number of Group employees was 7,981 (December 31, 2014: 7,630). Of the increase, approximately 2/3 is related to acceleration in Apparel, Business to Consumer and Go to Market. Acquisitions increased the headcount by 71 employees.

	September 30, 2015	September 30, 2014	Change %	December 31, 2014
Outdoor	5,112	4,972	3	4,966
Ball Sports	1,652	1,524	8	1,537
Fitness	993	934	6	932
Headquarters and shared services	224	176	27	195
Total	7,981	7,606	5	7,630

	September 30, 2015	September 30, 2014	Change %	December 31, 2014
EMEA	4,239	4,215	0	4,141
Americas	2,890	2,581	12	2,662
Asia Pacific	852	810	5	827
Total	7,981	7,606	5	7,630

## CHANGES IN GROUP MANAGEMENT

In March, Mr. Vincent Wauters, General Manager of Arc'teryx Inc., was appointed President of Amer Sports Apparel business and a member of Amer Sports Executive Board. Andy Towne, previously President of Apparel, left Amer Sports at the same time.

## SHARES AND SHAREHOLDERS

The company's share capital totaled EUR 292,182,204 on September 30, 2015 and the number of shares was 118,517,285.

### **Authorizations**

The Annual General Meeting held on March 12, 2015 authorized the Board of Directors to decide on the repurchase of a maximum of 10,000,000 of the Company's own shares ("Repurchase Authorization"). The Company's own shares shall be repurchased otherwise than in proportion to the holdings of the shareholders by using the non-restricted equity through trading on regulated market organized by NASDAQ OMX Helsinki Ltd at the market price prevailing at the time of acquisition. The shares shall be repurchased and paid for in accordance with the rules of the NASDAQ OMX Helsinki Ltd and Euroclear Finland Ltd. The Repurchase Authorization is valid eighteen (18) months from the decision of the Annual General Meeting.

The Annual General Meeting held on March 12, 2015 authorized the Board of Directors to decide on issuing new shares and/or conveying the Company's own shares held by the Company. By virtue of the authorization, the Board of Directors is entitled to decide on issuing new shares and/or on conveying the Company's own shares at the maximum amount of 10,000,000 shares in aggregate. The Board of Directors decides on all the conditions of the share issue. The issuance or conveyance of shares may be carried out in deviation from the shareholders' pre-emptive rights (directed issue). The authorization includes possibility to issue own shares to the Company for free. The authorization is valid until two (2) years from the date of the decision of the Annual General Meeting, except that the authorization to issue new shares and/or convey the Company's own shares for purposes other than the Company's bonus schemes is valid until fourteen (14) months from the date of the decision of the Annual General Meeting.

The Annual General Meeting held on March 6, 2014 authorized the Board of Directors to decide on the repurchase of a maximum of 10,000,000 of the Company's own shares ("Repurchase Authorization"). The Company's own shares shall be repurchased otherwise than in proportion to the holdings of the shareholders by using the non-restricted equity through trading on regulated market organized by NASDAQ OMX Helsinki Ltd at the market price prevailing at the time of acquisition. The shares shall be repurchased and paid for in accordance with the rules of the NASDAQ OMX Helsinki Ltd and Euroclear Finland Ltd. The Repurchase Authorization was valid for eighteen (18) months from the decision of the Annual General Meeting.

Apart from the above, the Board of Directors has no other authorizations to issue shares, convertible bonds or warrant programs.

### **Own shares**

At the end of September, Amer Sports held a total of 1,172,725 shares (748,169) of Amer Sports Corporation. The number of own shares corresponds to 0.99% (0.63) of all Amer Sports shares.

In March, a total of 290,596 Amer Sports shares were transferred to the personnel participating in the Performance Share Plan 2010, Performance Share Plan 2013 and Restricted Stock Plan 2013 incentive programs.

A total of 48,209 shares granted as share-based incentives were returned to Amer Sports during the review period.

### **Trading in shares**

A total of 59.4 million (60.4) Amer Sports shares with a value totaling EUR 1,287.3 million (916.3) were traded on the NASDAQ OMX Helsinki Ltd in the review period. Share turnover was 50.7% (51.3) (as a proportion of the average number of shares, excluding own shares). The average daily volume in January–September 2015 was 316,089 shares (321,233).

The closing price of the Amer Sports Corporation share on the NASDAQ OMX Helsinki Ltd stock exchange on September 30, 2015 was EUR 22.74 (15.91). Shares registered a high of EUR 27.04 (16.58) and a low of EUR 15.37 (13.76) during the review period. The average share price was EUR 21.66 (15.17). On September 30, 2015, the company had a market capitalization of EUR 2,668.4 million (1,873.7), excluding own shares.

At the end of September, Amer Sports Corporation had 17,163 registered shareholders (18,681). Ownership outside of Finland and nominee registrations represented 50.25% (45.03%) of the company's shares.

#### **DECISIONS OF THE GENERAL MEETING OF SHAREHOLDERS**

Documentation and stock exchange releases relating to the resolutions approved by the Amer Sports Corporation Annual General Meeting held on March 12, 2015 are available on the company's website at [www.amersports.com/investors](http://www.amersports.com/investors).

#### **CHANGES IN GROUP STRUCTURE**

In March, Amer Sports divested Nikita and Bonfire brands to CRN Pte Ltd. The combined net sales of Nikita and Bonfire in 2014 were EUR 9.8 million.

The acquisition of Louisville Slugger, a leading American baseball brand, was finalized on April 22. The acquisition impact is expected to be neutral to Amer Sports' EBIT margin excluding non-recurring items in 2015 and accretive as of 2016.

In May, Amer Sports acquired Sports Tracker, a digital sports application and online service.

In July, Amer Sports acquired a functional training systems provider Queenax. The acquisition will enable Amer Sports Fitness segment to offer its customers a complete functional training system.

The divestments and acquisitions have no material impact on Amer Sports' 2015 financial results.

#### **RESTRUCTURING PROGRAM TO FURTHER ACCELERATE PROFITABLE LONG-TERM GROWTH TOWARDS 2020**

Following the successful completion of the restructuring announced in 2012, Amer Sports moved into the next phase of restructuring in July 2014. The primary objectives are to re-ignite profitable growth in Ball Sports and to further accelerate Amer Sports' growth towards 2020, especially in Apparel and Footwear, Business to Consumer, and digital products and services. The program will help to drive further scale and synergies across the Group and it will enable re-allocation of resources into the focus acceleration areas. The restructuring will be executed by the end of the first half of 2016.

#### **NEW FINANCIAL TARGETS AND A NEW ACCELERATED GLIDEPATH TOWARD 2020**

In August, Amer Sports announced new financial targets and a new five-year glidepath toward 2020 with focus on accelerating profitable growth.

The new financial targets are:

- **Net sales:** At least EUR 3.5 billion with minimum mid-single digit organic, currency neutral annual growth
- **Profit:** Annual EBIT growth (excl. non-recurring items) ahead of net sales growth
- **Cash flow conversion:** Free cash flow / net profit at least 80%
- **Net debt / EBITDA:** Year-end net debt / EBITDA ratio max 3x

The new glidepath consists of growing the core business and accelerating disproportionately in five prioritized areas: Apparel and Footwear, US, China, Business to Consumer (own retail and e-commerce), as well as digitally connected devices and services.

Compared to the previous financial targets set in 2010, the new targets emphasize accelerated growth, both organic and through acquisitions, and continuously improving profitability. The new 80% cash flow target allows the company to invest appropriately into growth, especially into Apparel and Footwear which are working capital intensive. The net debt/EBITDA target is unchanged.

#### **EVENTS AFTER THE FINANCIAL PERIOD**

In October, Amer Sports appointed Mr. Heikki Norta Chief Digital Officer and a member of Amer Sports Executive Board to lead the acceleration of the Group's Connected Devices and Services, effective October 22, 2015.

#### **SIGNIFICANT SHORT-TERM RISKS AND UNCERTAINTIES**

Amer Sports' business is balanced by its broad portfolio of sports and brands, the increasing share of apparel and footwear in the company portfolio as well as the company's presence in all major markets. Short-term risks for Amer Sports are particularly associated with general economic conditions and consumer demand development, the ability to compete successfully against existing or new competitors and the ability to identify and respond to constantly shifting trends, to leverage technology advancements and to develop new and appealing products.

Further information on the company's business risks and uncertainty factors is available at [www.amersports.com/investors](http://www.amersports.com/investors).

#### **OUTLOOK FOR 2015**

In 2015, Amer Sports net sales in local currencies is expected to increase and EBIT margin excluding non-recurring items to improve from 2014, despite challenging market conditions. The company will continue to focus on apparel and footwear growth, consumer-driven product and marketing innovation, commercial expansion and operational excellence.

## TABLES

The notes are an integral part of consolidated interim financial information.

Unaudited

EUR million

### CONSOLIDATED RESULTS

	7-9/ 2015	7-9/ 2014	Change %	1-9/ 2015	1-9/ 2014	Change %	2014
<b>NET SALES</b>	713.7	645.8	11	1,750.7	1,523.4	15	2,228.7
Cost of goods sold	-378.5	-357.3		-947.8	-847.6		-1,249.7
<b>GROSS PROFIT</b>	335.2	288.5	16	802.9	675.8	19	979.0
License income	2.2	1.9		5.1	3.9		6.2
Other operating income	0.8	1.0		2.1	5.0		5.5
R&D expenses	-19.8	-18.0		-54.5	-54.7		-76.2
Selling and marketing expenses	-163.3	-141.2		-479.8	-411.1		-569.5
Administrative and other expenses	-51.6	-44.6		-147.7	-128.3		-176.7
Non-recurring expenses	-	-18.3		-8.0	-19.5		-54.2
<b>EARNINGS BEFORE INTEREST AND TAXES</b>	103.5	69.3		120.1	71.1		114.1
% of net sales	14.5	10.7		6.9	4.7		5.1
Financing income and expenses	-7.7	-8.8		-25.4	-25.9		-37.1
<b>EARNINGS BEFORE TAXES</b>	95.8	60.5		94.7	45.2		77.0
Taxes	-26.7	-17.2		-26.4	-12.8		-21.6
<b>NET RESULT</b>	69.1	43.3		68.3	32.4		55.4

Attributable to:

Equity holders of the parent company	69.1	43.3		68.3	32.4		55.4
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Earnings per share, EUR	0.59	0.36		0.58	0.27		0.47
Earnings per share, diluted, EUR	0.59	0.36		0.58	0.27		0.47

Adjusted average number of shares in issue less own shares, million				117.3	117.8		117.7
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Adjusted average number of shares in issue less own shares, diluted, million				117.9	118.4		118.3
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Equity per share, EUR				7.55	6.85		7.20
ROCE, % *)				15.9	11.9		10.0
ROE, %				10.5	5.5		6.9

Average rates used:							
EUR 1.00 = USD	1.1102	1.3306		1.1153	1.3571		1.3308

\*) 12 months' rolling average

### CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

	7-9/ 2015	7-9/ 2014	1-9/ 2015	1-9/ 2014	2014
Net result	69.1	43.3	68.3	32.4	55.4

**Other comprehensive income**

Items that will not be reclassified to profit or loss					
Remeasurement effects of postemployment benefit plans	17.8	-4.6	9.4	-8.9	-25.7
Income tax related to remeasurement effects	-6.3	1.3	-3.4	2.8	8.5
Items that may be reclassified to profit or loss					
Translation differences	5.2	23.2	17.8	29.2	44.9
Cash flow hedges	-6.0	34.3	2.9	41.2	66.5
Income tax related to cash flow hedges	1.5	-8.6	-0.7	-10.3	-16.6
Other comprehensive income, net of tax	12.2	45.6	26.0	54.0	77.6
<b>Total comprehensive income</b>	<b>81.3</b>	<b>88.9</b>	<b>94.3</b>	<b>86.4</b>	<b>133.0</b>

**Total comprehensive income attributable to:**

Equity holders of the parent company	81.3	88.9	94.3	86.4	133.0
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**NET SALES BY BUSINESS SEGMENT**

	7-9/ 2015	7-9/ 2014	Change %	1-9/ 2015	1-9/ 2014	Change %	2014
Outdoor	476.6	452.2	5	1,028.2	914.5	12	1,371.2
Ball Sports	147.8	112.9	31	481.3	399.8	20	536.7
Fitness	89.3	80.7	11	241.2	209.1	15	320.8
<b>Total</b>	<b>713.7</b>	<b>645.8</b>	<b>11</b>	<b>1,750.7</b>	<b>1,523.4</b>	<b>15</b>	<b>2,228.7</b>

**GEOGRAPHIC BREAKDOWN OF NET SALES**

	7-9/ 2015	7-9/ 2014	Change %	1-9/ 2015	1-9/ 2014	Change %	2014
EMEA	319.3	321.9	-1	757.9	727.1	4	1,064.0
Americas	302.0	249.0	21	756.9	604.2	25	874.3
Asia Pacific	92.4	74.9	23	235.9	192.1	23	290.4
<b>Total</b>	<b>713.7</b>	<b>645.8</b>	<b>11</b>	<b>1,750.7</b>	<b>1,523.4</b>	<b>15</b>	<b>2,228.7</b>

**EBIT BY BUSINESS SEGMENT**

	7-9/ 2015	7-9/ 2014	Change %	1-9/ 2015	1-9/ 2014	Change %	2014
Outdoor	92.9	72.7	28	88.6	60.2	47	101.5
Ball Sports	8.8	-4.0		37.5	14.3		8.1
Fitness	9.1	7.3	25	15.4	14.8	4	27.9
Headquarters	-7.3	-6.7		-21.4	-18.2	18	-23.4
<b>Total</b>	<b>103.5</b>	<b>69.3</b>	<b>49</b>	<b>120.1</b>	<b>71.1</b>	<b>69</b>	<b>114.1</b>

**CONSOLIDATED CASH FLOW STATEMENT**

	Note	7-9/ 2015	7-9/ 2014	1-9/ 2015	1-9/ 2014	2014
Earnings before interest and taxes		103.5	69.3	120.1	71.1	114.1
Adjustments to cash flow from operating activities and depreciation		10.7	5.2	30.6	28.3	59.3
Change in working capital		-182.5	-144.4	-104.3	-110.0	-20.3
Cash flow from operating activities before financing items and taxes		-68.3	-69.9	46.4	-10.6	153.1

Interest paid and received	-3.1	-3.5	-23.5	-22.3	-22.2
Income taxes paid and received	-2.6	-3.0	-18.2	-19.1	-26.1
Net cash flow from operating activities	-74.0	-76.4	4.7	-52.0	104.8
Acquired operations	-3.5	-	-69.7	-	-
Divested operations	-	-	1.0	-	-
Capital expenditure on non-current tangible and intangible assets	-18.4	-8.6	-42.8	-27.9	-51.6
Proceeds from sale of tangible non-current assets	0.2	0.2	0.4	0.6	0.3
Net cash flow from investing activities	-21.7	-8.4	-111.1	-27.3	-51.3
Net cash flow after investing activities	-95.7	-84.8	-106.4	-79.3	53.5
Repurchase of own shares	-	-2.6	-	-2.6	-13.1
Dividends paid	3	-	-52.8	-47.2	-47.2
Change in debt and other financing items	204.6	109.4	134.1	-32.9	-23.2
Net cash flow from financing activities	204.6	106.8	81.3	-82.7	-83.5
Cash and cash equivalents on July 1/January 1	109.6	86.9	240.2	270.0	270.0
Translation differences	-1.7	0.7	1.7	1.6	0.2
Change in cash and cash equivalents	108.9	22.0	-25.1	-162.0	-30.0
Cash and cash equivalents on September 30/December 31	216.8	109.6	216.8	109.6	240.2
Free cash flow *)	-92.2	-84.8	-37.7	-79.3	53.5

\*) Cash flow from operating activities – net capital expenditures (total capital expenditure less proceeds from sale of assets)

#### CONSOLIDATED BALANCE SHEET

	Note	September 30, 2015	September 30, 2014	December 31, 2014
<b>Assets</b>				
Goodwill		342.2	295.8	305.0
Other intangible non-current assets		257.3	203.4	204.7
Tangible non-current assets		201.8	170.4	174.0
Other non-current assets		118.6	120.9	123.3
Inventories and work in progress		511.5	473.8	413.2
Receivables		775.4	684.9	709.7
Cash and cash equivalents		216.8	109.6	240.2
Assets held for sale		-	-	3.5
Total assets	2	2,423.6	2,058.8	2,173.6
<b>Shareholders' equity and liabilities</b>				
Shareholders' equity		886.4	807.0	842.8
Long-term interest-bearing liabilities		631.4	361.3	390.3
Other long-term liabilities		95.9	80.6	101.9
Current interest-bearing liabilities		202.0	278.7	269.0



Re-purchased own shares				-2.6						-2.6
Dividend distribution	3								-47.2	-47.2
Balance at Sep. 30, 2014		292.2	12.1	-9.8	-30.6	22.6	-25.5	163.1	382.9	807.0
Balance at Jan. 1, 2015		292.2	12.1	-20.2	-14.9	41.6	-36.6	163.1	405.5	842.8
Other comprehensive income:										
Translation differences					17.8					17.8
Cash flow hedges						2.9				2.9
Income tax related to OCI						-0.7	-3.4			-4.1
Re-measurement effects of post-employment benefit plans							9.4			9.4
Net result									68.3	68.3
Total comprehensive income					17.8	2.2	6.0		68.3	94.3
Transactions with owners:										
Share-based				2.2					-0.2	2.0

incentive programs									
Dividend distribution	3							-52.8	-52.8
Balance at Sept. 30, 2015	292.2	12.1	-18.0	2.9	43.8	-30.6	163.1	420.8	886.3

#### QUARTERLY BREAKDOWN OF NET SALES AND EBIT

NET SALES	Q3/ 2015	Q2/ 2015	Q1/ 2015	Q4/ 2014	Q3/ 2014	Q2/ 2014	Q1/ 2014	Q4/ 2013
Outdoor	476.6	209.7	341.9	456.7	452.2	174.8	287.5	433.7
Ball Sports	147.8	169.4	164.1	136.9	112.9	136.2	150.7	126.1
Fitness	89.3	82.0	69.9	111.7	80.7	65.1	63.3	97.6
Total	713.7	461.1	575.9	705.3	645.8	376.1	501.5	657.4

EBIT	Q3/ 2015	Q2/ 2015	Q1/ 2015	Q4/ 2014	Q3/ 2014	Q2/ 2014	Q1/ 2014	Q4/ 2013
Outdoor	92.9	-24.3	20.0	41.3	72.7	-22.0	9.5	52.5
Ball Sports	8.8	10.4	18.3	-6.2	-4.0	5.1	13.2	3.9
Fitness	9.1	5.0	1.3	13.1	7.3	4.1	3.4	14.3
Headquarters	-7.3	-6.7	-7.4	5.2	-6.7	-6.0	-5.5	-6.0
Total	103.5	-15.6	32.2	43.0	69.3	-18.8	20.6	64.7

#### THE NOTES TO THE FINANCIAL STATEMENTS

##### 1. ACCOUNTING POLICIES

The interim financial information has been prepared in accordance with IAS 34 'Interim Financial Reporting' and in compliance with IFRS standards and interpretations in force as at January 1, 2015, as adopted by the EU. The IFRS recognition and measurement principles as described in the annual financial statements for 2014 have also been applied in the preparation of the interim financial information.

The relative proportion of the estimated tax charge for the full financial year has been charged against the result for the period.

##### 2. SEGMENT INFORMATION

Amer Sports has three business segments: Outdoor, Ball Sports and Fitness.

The accounting policies for segment reporting do not differ from the Group's accounting policies. The decisions concerning assessing the performance of segments and allocation of resources to the segments are based on segments' net sales and earnings before interest and taxes. The chief operating decision maker of Amer Sports is the Executive Board.

There were no intersegment business operations during the reported periods.

Net sales	Earnings before interest and taxes	Financing income and expenses	Earnings before taxes	Assets
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<b>1-9/2015</b>				
Outdoor	1,028.2	88.6		1,174.9
Ball Sports	481.3	37.5		467.5
Fitness	241.2	15.4		327.0
Segments, total	1,750.7	141.5		1,969.4
Unallocated items*)		-21.4	-25.4	454.2
Group total	1,750.7	120.1	-25.4	94.7 2,423.6

<b>1-9/2014</b>				
Outdoor	914.5	60.2		1,105.3
Ball Sports	399.8	14.3		344.2
Fitness	209.1	14.8		293.6
Segments, total	1,523.4	89.3		1,743.1
Unallocated items*)		-18.2	-25.9	315.7
Group total	1,523.4	71.1	-25.9	45.2 2,058.8

<b>1-12/2014</b>				
Outdoor	1,371.2	101.5		1,029.1
Ball Sports	536.7	8.1		370.0
Fitness	320.8	27.9		311.5
Segments, total	2,228.7	137.5		1,710.6
Unallocated items*)		-23.4	-37.1	463.0
Group total	2,228.7	114.1	-37.1	77.0 2,173.6

\*) Earnings before interest and taxes include income and expenses of corporate headquarters.

#### **GEOGRAPHICAL BREAKDOWN OF NET SALES**

	<b>1-9/ 2015</b>	<b>1-9/ 2014</b>	<b>2014</b>
EMEA	757.9	727.1	1,064.0
Americas	756.9	604.2	874.3
Asia Pacific	235.9	192.1	290.4
Total	1,750.7	1,523.4	2,228.7

#### **3. DIVIDENDS**

Relating to the year ending on December 31, 2014, the dividends distributed to the shareholders of Amer Sports Corporation were EUR 0.45 per share and amounted in total to EUR 52.8 million (2013: 0.40 per share, in total 47.2 million). The dividends were paid out in April 2015.

#### **4. CONTINGENT LIABILITIES AND SECURED ASSETS**

	<b>September 30, 2015</b>	<b>September 30, 2014</b>	<b>December 31, 2014</b>
Guarantees	19.1	21.8	24.2
Liabilities for leasing and rental agreements	170.5	151.7	148.1
Other liabilities	68.6	73.2	71.4

There are no guarantees or contingencies given for the management of the company, the shareholders or the associated companies.

#### **5. ONGOING LITIGATIONS**

The Group has extensive international operations and is involved in a number of legal proceedings, including product liability suits. The Group does not expect the outcome of any legal proceedings currently pending to have materially adverse effect upon its consolidated results or financial position.

**6. SEASONALITY**

Although Amer Sports operates in a number of sporting goods segments during all four seasons, its business is subject to seasonal fluctuations. Historically, the third and fourth quarters of a financial year have been the strongest quarters for Amer Sports in terms of both net sales and profitability, mainly because sales of winter sports equipment ahead of the winter season typically take place during the third and fourth quarters. The summer season for ball sports balances seasonality to a certain extent, as the strongest quarters for the Ball Sports segment are the first and second quarters. Usually the net cash flow from operating activities is very strong in the first quarter when the cash inflows from the sales of winter sports equipment realizes. Especially during the third quarter, the net cash flow from operating activities is tied up in working capital.

**7. DERIVATIVE FINANCIAL INSTRUMENTS AND AVAILABLE-FOR-SALE FINANCIAL ASSETS MEASURED AT FAIR VALUE**

The fair values of financial assets and liabilities whose fair value is recognized through income statement and derivative financial instruments used in hedge accounting are presented in the following table. All derivatives are classified as Level 2 instruments whose fair value is determined by using valuation techniques from observable market data. Available-for-sale financial assets are classified as Level 3 instruments and valued by using valuation techniques without any observable market data.

The company’s derivative financial instruments may include foreign exchange forward contracts and options, interest rate swaps and interest rate options and cross-currency swaps. Foreign exchange forward contracts and options are used to hedge against changes in the value of receivables, liabilities and future cash flows denominated in a foreign currency and interest rate swaps and interest rate options to hedge against the interest rate risk. Cross-currency swaps are used to hedge against changes in value of foreign currency denominated receivables and liabilities and against the interest rate risk.

Derivative financial instruments are initially and subsequently recognized at fair value. Fair values of foreign currency denominated derivatives are measured by recognizing the exchange rate difference by using the closing rates quoted by the European Central Bank on the reporting date. The future cash flows related to forward contract’s interest rate differential are discounted with the relevant market interest rate yield curves on the reporting date and compared with initial interest rate differential. The time value of foreign exchange options is measured using commonly known option pricing models. The expected future cash flows of the interest rate swaps and cross currency swaps are discounted with the market interest yield curves of the currencies concerned. Interest rate options are valued by using commonly known option pricing models. The accrued interest of forward contracts, interest rate swaps and cross currency swaps are periodized over the duration of the instruments on a net basis.

The counterparty risk of the company hasn’t materially changed and hence has no material effect on the valuation of the company’s derivative instruments.

Available-for-sale financial assets are Level 3 instruments whose exact fair values can’t be reliably measured. The fair values of available-for-sale assets are presented at bookkeeping value or a lower value if they are impaired. The fair values do not materially deviate from the bookkeeping value.

	<b>Financial assets/liabilities at fair value through income statement</b>	<b>Derivative financial instruments used in hedge accounting</b>	<b>Available- for-sale financial assets</b>
<b>September 30, 2015</b>			
Non-current financial assets			

Other non-current financial assets			0.4
Foreign exchange derivatives		7.3	
Interest rate derivatives and cross currency swaps	5.1	0.2	
Current financial assets			
Foreign exchange derivatives	13.0	63.7	
Interest rate derivatives and cross currency swaps		0.1	
Long-term financial liabilities			
Foreign exchange derivatives		0.9	
Interest rate derivatives and cross currency swaps	12.8	5.3	
Current financial liabilities			
Foreign exchange derivatives	21.1	9.2	
Interest rate derivatives and cross currency swaps		2.1	
Nominal value of foreign exchange derivatives	533.3	909.4	
Nominal value of interest rate derivatives	20.2	420.5	
Nominal value of cross currency swaps		133.1	

	<b>Financial assets/liabilities at fair value through income statement</b>	<b>Derivative financial instruments used in hedge accounting</b>	<b>Available-for-sale financial assets</b>
<b>September 30, 2014</b>			
Non-current financial assets			
Other non-current financial assets			0.4
Foreign exchange derivatives	0.0	12.4	
Interest rate derivatives and cross currency swaps	5.5	5.9	
Current financial assets			
Foreign exchange derivatives	3.5	22.5	
Long-term financial liabilities			
Foreign exchange derivatives		0.9	
Interest rate derivatives and cross currency swaps	13.6	5.8	

Current financial liabilities			
Foreign exchange derivatives	10.0	4.0	
Interest rate derivatives and cross currency swaps	0.0	1.1	
Nominal value of foreign exchange derivatives	564.7	834.6	
Nominal value of interest rate derivatives	140.0	195.7	
Nominal value of cross currency swaps		147.4	
	<b>Financial assets/liabilities at fair value through income statement</b>	<b>Derivative financial instruments used in hedge accounting</b>	<b>Available-for-sale financial assets</b>
<b>December 31, 2014</b>			
Non-current financial assets			
Other non-current financial assets			0.3
Foreign exchange derivatives		17.0	
Interest rate derivatives and cross currency swaps	4.9	0.5	
Current financial assets			
Foreign exchange derivatives	4.5	45.4	
Long-term financial liabilities			
Foreign exchange derivatives		0.6	
Interest rate derivatives and cross currency swaps	15.9	5.9	
Current financial liabilities			
Foreign exchange derivatives	11.5	4.4	
Interest rate derivatives and cross currency swaps	0.4	1.5	
Nominal value of foreign exchange derivatives	505.2	901.4	
Nominal value of interest rate derivatives	90.0	226.5	
Nominal value of cross currency swaps		133.1	

## 8. ACQUIRED AND DIVESTED BUSINESSES

Amer Sports strengthened its Ball Sports business by acquiring the global brand, sales and innovation rights to the American baseball brand Louisville Slugger on April 22, 2015 from Hillerich & Bradsby Co. Louisville Slugger is an iconic American baseball brand, the official bat of Major League Baseball and the market leading wood bat. Louisville Slugger reported annual

sales of USD 75 million in 2014. The acquisition price was USD 68.3 million, which was mainly paid in cash in April 2015.

The fair value of the acquired net assets of Louisville Slugger was EUR 60.9 million. EUR 37.9 million of the fair value was allocated to the Louisville Slugger intangible assets of which the main part to the Louisville Slugger trademark. The Louisville Slugger trademark is not amortized. EUR 13.4 million of the fair value was allocated to goodwill.

The following fair values of the assets and liabilities of Louisville Slugger business have been consolidated into Amer Sports' result from the acquisition date. Transaction costs of EUR 1.4 million are included in the other operating expenses of the consolidated income statement.

<b>EUR million</b>	<b>Fair value</b>
Intangible non-current assets	37.9
Goodwill	13.4
Inventories	6.1
Receivables	11.6
<b>TOTAL ASSETS</b>	<b>69.0</b>
Other interest-free liabilities	8.1
<b>TOTAL LIABILITIES</b>	<b>8.1</b>
<b>NET ASSETS</b>	<b>60.9</b>
Purchase price	60.9

#### **Analysis of the cash flows on the acquisitions**

<b>EUR million</b>	<b>Fair value</b>
Purchase price	-60.9
Transaction costs	-1.4
<b>Net cash flow on acquisitions</b>	<b>-62.3</b>

The acquisition of Louisville Slugger business had no material impact on Amer Sports' April-September 2015 financial results.

On May 12, 2015 Amer Sports acquired 100% of the shares in the company Sports Tracking Technologies Oy to strengthen its digital connectivity services and capabilities. Sports Tracker is a digital sports application and online service. It has a strong technology platform and capability, and is a recognized digital service which is used globally. The debt-free purchase price was EUR 6.7 million. The fair value of the acquired net assets was EUR 5.0 million. EUR 5.5 million of the fair value was allocated to the intangible assets, mainly to the customer register and technical know-how, and EUR 1.0 million to goodwill. The acquisition had no material impact on Amer Sports' April-September 2015 financial results.

On July 21, 2015 Amer Sports strengthened its fitness product and service offering through the acquisition of Queenax. Queenax is a leading functional training systems provider. Queenax will be integrated into Precor, which is Amer Sports' Fitness business segment. The acquisition includes the Queenax brand as well as intellectual property and distribution rights, among others. Functional strength training is one of the fastest growing segments in the commercial fitness industry. The acquisition will enable Precor to offer its customers a complete functional training system and will further solidify Precor as a leading player in the global fitness equipment and services market. The purchase price was EUR 4.5 million, which was also the fair value of the acquired net assets. EUR 5.0 million of the fair value was allocated to goodwill. The acquisition has no material impact on Amer Sports 2015 financial results.

In March 2015, Amer Sports divested Nikita and Bonfire brands to CRN Pte Ltd. The combined net sales of Nikita and Bonfire in 2014 was EUR 9.8 million. The divestments have no material impact on Amer Sports' 2015 financial results.

There were no business acquisitions or company divestments that took place in Amer Sports during January-September 2014.

All forecasts and estimates presented in this report are based on the management's current judgment of the economic environment. The actual results may differ significantly.

**AMER SPORTS CORPORATION**  
Board of Directors